



CUSTOMER RELATIONSHIP MANAGEMENT (CRM) IN THE ERA OF AI AND DIGITAL

SUJAL¹, DR.SYED NASEER AHMAD SHAH²

22GSOB1060054

² Under the guidance of

BBA IN MARKETING AND AUTOMOBILE MANAGEMENT

CHAPTER-1

Introduction

In the highly competitive business world of the present, it has become more vital than ever to have strong customer relationships. Customer Relationship Management (CRM) is a strategic process that harmonizes processes, people, and technology to effectively understand and satisfy the needs of customers. With the use of CRM systems, companies can gather and analyze data about customers to improve satisfaction, loyalty, and long-term profitability.

The CRM principle goes beyond marketing and sales; it touches on every point of contact across the customer's experience, starting from when they first engage to long after they purchase. With digital technologies and data analytics, CRM has been transformed into a tool that enables organizations to personalize interactions, forecast customer behavior, and streamline their service delivery.

This research study intends to investigate the underlying principles of CRM, its contribution to organizational performance, and the different tools and technologies adopted to successfully implement effective CRM strategies. Through case studies and real-world applications, the study attempts to focus attention on the significance of CRM in developing sustainable customer relationships and business growth.

In the rapidly evolving business environment of the 21st century, companies are under increasing pressure to attract, retain, and nurture long-term relationships with their customers. As globalization, digital transformation, and technological innovations reshape industries, businesses are shifting from a transactional approach to a relational one—placing customers at the center of their strategies. This evolution has made Consumer Relationship Management (CRM) a critical discipline in both theory and practice.

Consumer Relationship Management (CRM) refers to the strategies, processes, and technologies that organizations use to manage and analyze customer interactions and data throughout the customer lifecycle. The primary goal of CRM is to improve customer service relationships, enhance customer retention, and drive sales growth. It enables organizations to develop a comprehensive understanding of consumer behavior and preferences by collecting data from various touch points such as websites, social media, customer service interactions, and sales channels.

CRM is not just about maintaining a database of customer information. It is a strategic asset that helps businesses anticipate customer needs, personalize communication, resolve issues efficiently, and ultimately deliver a superior customer experience. CRM systems integrate marketing, sales, and service functions, providing a 360-degree view of the consumer. This enables informed decision-making, efficient targeting, and customer satisfaction, which are crucial for building brand loyalty in a competitive market.

With the advent of digital technology and the explosion of data, the role of CRM has expanded significantly. Modern CRM systems incorporate advanced tools such as:

- Artificial Intelligence (AI) for predictive analytics and automation,
- Cloud Computing for scalable and remote CRM access,
- Mobile CRM for on-the-go engagement,
- and Social CRM for interacting with customers on social media platforms.

These innovations help businesses not only understand what consumers want, but also predict what they might need in the future, creating opportunities for proactive engagement and value delivery.

Moreover, CRM has a direct impact on key performance indicators (KPIs) such as customer lifetime value (CLV), churn rate, net promoter score (NPS), and overall profitability. By enhancing the quality of customer interactions and streamlining communication channels, CRM contributes significantly to both customer satisfaction and operational efficiency.

However, despite its many benefits, implementing a CRM strategy is not without challenges. Issues such as data privacy concerns, resistance to change within organizations, integration difficulties, and high implementation costs can hinder its effectiveness. Therefore, successful CRM adoption requires not only investment in technology but also alignment with organizational culture, employee training, and a clear customer-focused vision.

Making my research project on the topic customer relationships management in the era of AI and digital transformation by taking Myntra as an case study.

In today's fast-paced digital environment, the manner in which businesses conduct their affairs with their customers has also significantly changed. Customer Relationship Management (CRM) used to be done manually using traditional methods but now operates highly automated, data-dependent, AI- and digital technology-driven systems. This change has made it possible for businesses to engage in more personal, timely, and efficient customer interactions through various touchpoints.

This research study examines the contribution and influence of AI and digital transformation in CRM practices, with specific reference to Myntra, a top online fashion and lifestyle retailer in India. Myntra is a player in a very competitive and digitally born market and hence a pertinent and contemporary case study for studying new CRM practices.

The research examines how Myntra utilizes AI technologies like chatbots, recommendation engines, and data analytics to increase customer satisfaction, retention, and interaction. It also examines the customers' response and behaviour to assess the efficacy of these digital CRM practices.

Through the realization of AI incorporation in CRM by Myntra's strategy, this study seeks to bring out the opportunities, challenges, and future prospects of customer relationship management in the age of digital transformation.

Objectives

The primary goal of this research is to explore the strategic significance and applied application of Customer Relationship Management (CRM) in contemporary enterprises. For this purpose, the study emphasizes the following specific goals:

- To analyze how CRM makes a positive contribution to marketing, sales, and customer service processes
- To determine and evaluate the top CRM software and tools employed across various industries.
- To investigate the integration of data analytics and artificial intelligence in CRM systems.
- To find out the influence of CRM on organizational performance and business development .
- To evaluate the performance of CRM strategies using real-case examples and business cases. -To explore how social media and online platforms affect CRM practices (Social CRM).
- To discover future trends and innovations in CRM, such as mobile CRM and cloud-based solutions.

Chapter-2

Literature Review

1. Introduction to CRM

Customer Relationship Management (CRM) is the practices, technologies, and methods that are used by companies to track and study customer interactions and information during a customer's lifetime. According to Buttle (2009), CRM aims to improve business-to customer relationships, support customer retention, and drive sales growth. It integrates marketing, selling, customer service, and technical services to get an overall understanding of the customer.

2. Evolution of CRM

Over the course of decades, the term CRM came into existence. Companies initially had a transactional marketing approach depending on short-term sales. Nevertheless, Berry (1983) proposed the concept of relationship marketing through the maintenance of long-term customer relationships.

Through the 1990s technological advancement, the CRM systems went digital and companies could maintain massive amounts of customer data (Payne & Frow, 2005)

3. Types of CRM Researchers categorize CRM into three broad categories:

- Operational CRM: Aims to automate customer-facing processes such as sales force automation, marketing automation, and customer service.
- Analytical CRM: Covers customer data analysis to enhance decision making and personalization (Chen & Popovich, 2003).
- Collaborative CRM: Enhances interdepartmental communication for improving the delivery of service to customers.

4. Theoretical Foundations There are many theories that inform CRM research:

- Relationship Marketing Theory (Morgan & Hunt, 1994): Focuses on trust and commitment as key drivers to effective long-term relationships.
- Social Exchange Theory (Blau, 1964): It suggests that the relationships are formed on the basis of perceived benefits and costs.
- Resource-Based View (RBV) (Barney, 1991): This theory considers CRM capabilities as physical assets that can potentially yield sustainable competitive advantage.

5. CRM and Organizational Performance

Empirical evidence always connects effective application of CRM with improved business performance. Mithas et al. (2005) found that firms deploying CRM systems experienced improved customer satisfaction, loyalty, and profitability.

Nguyen and Mutum (2012) also suggested that CRM systems aid firms in improving operational efficiency as well as customer knowledge.

6. Technology and CRM

Benefits of analytics in big data, artificial intelligence, and cloud computing have reengineered CRM. Modern CRM not only handles information regarding the customers but also anticipates customer activity and adapts relations accordingly (Choudhury & Harrigan, 2014). Emergence of Social CRM (integrating social media into CRM) further opened customer interface possibilities.

7. Critical Success Factors for CRM Implementation

Despite the benefits, implementation of CRM also does not work due to a multitude of problems. Scholars have identified the following crucial success factors: • Top management sponsorship (Rigby, Reichheld, & Scheffer, 2002)

- A comprehension of, and clearly defined, business aims (Payne, 2006)
- Adoption and user training (Boulding et al., 2005)
- Quality and integration of data

8. Challenges and Criticisms

Several researchers have criticized CRM practices as technology-driven and neglecting the human aspect of relationships (Zablah, Bellenger, & Johnston, 2004). Additionally, privacy concerns have been raised due to the vast amount of customer information being gathered and used (Culnan & Bies, 2003).

9. Emerging Trends in CRM

Current trends that are revolutionizing CRM are:

- Personalization through AI and machine learning
- Mobile CRM applications
- Use of predictive analytics
- Customer experience management as a CRM extension
- Integration with Internet of Things (IoT) for real-time customer insight

10. Conclusion

According to the literature, CRM has been termed as a multi-faceted concept that intersects technology, business strategy, and customer philosophy. Effective CRM implementation leads to enhanced customer satisfaction, loyalty, and profitability of companies.

However, effective CRM adoption requires sophisticated planning, following organizational culture, and continuous innovation to address changing customers' expectations.

Chapter-3

Research Methodology

Research methodology is the framework that guides the entire research process from problem formulation to data collection and analysis ensuring that the study is systematic, scientific and credible. The research methodology provides a structured framework for collecting, analyzing, and interpreting data relevant to the study of Customer Relationship Management (CRM).

This section outlines the research design, sampling method, data collection instruments, and techniques used for analysis. The methodology ensures that the conclusion drawn are valid, replicable, and rooted in evidence rather than assumptions. A well chosen methodology bridges the gap between theoretical framework and empirical observation allowing researchers to test hypothesis, identify patterns, or develop new insights. A quantitative research methodology was adopted using a structured Google Form questionnaire as the primary tool.

This method allowed for the collection of first hand, measurable data from a diverse group of respondents. In addition to this, secondary data from previous academic studies and government reports was used to support and validate the primary findings.

By applying statistical techniques to analyse the questionnaire responses, this methodology enabled the researchers to draw meaningful conclusions about consumer

- Impulse buying due to convenience and cashback offers
- Demographic differences in usage and trust

Research design

Research design is the overall framework or blueprint that outlines how research is to be conducted. It provides a structured plan for collecting, measuring and analyzing data to ensure that the research problem is addressed effectively and logically.

Research design is the plan structure, and strategy of investigation conceived so as to obtain answers to research questions and to control variance.

In simple term, research design helps researchers determine:—

- What data is needed
- How it will be gathered
- From whom it will be collected
- And how it will be analysed

Data collection method

- Primary Data Collection: Structured Questionnaire in which we got 150 responses.
– A self-administered questionnaire comprising closed-ended and Likert scale questions is distributed to collect quantitative data.
- Secondary Data Collection:
Information is gathered from academic journals, books, company reports, online databases, CRM software documentation, and case studies to support the theoretical foundation.
- . Instrument used and data analysis technique

Questionnaire through google forms to collect the data for the research

. Descriptive Statistics:

Used to summarize the quantitative data (percentages, mean scores, frequency distributions).

Nature of study

The descriptive nature of this Consumer Relationship Management (CRM) research project is applied in basis and quantitative in approach with the assistance of Google Forms as the main data collection tool.

This research seeks to examine how companies employ CRM strategies to acquire and retain customers, enhance customer satisfaction, and drive long-term loyalty. This research will ensure the collection of factual and perceptual information from participants to document existing CRM practices and their success from the consumer and business side.

The study is descriptive because it wants to describe the conditions, attitudes, and behavior of consumers and business professionals towards CRM practices as they currently exist. The study is not manipulating variables but rather observing, analyzing, and reporting on the data gathered.

To enable effective, mass-based, and ease-of-use data gathering, a structured questionnaire is disseminated to the sample using Google Forms.

It enables rapid dissemination, instantaneous tracking of responses, and seamless integration with data analysis software such as Google Sheets or Excel. Google Forms ensure ease of access and convenience for the researcher and the responders.

Chapter-4

Data analysis and interpretation

Data analysis is the procedure of using logical and statistical methods in a systematic way to investigate, arrange, summarize, and assess the data gathered in a study. The foremost aim of data analysis is to derive meaningful relationships, trends, and patterns from raw data to answer questions, test hypotheses, and aid in decision-making.

In this research, analysis of data entails going through the collected responses from Google Forms (which could be ratings, multiple choice, scaled responses) and then analyzing them through means like Microsoft Excel, Google Sheets, or statistical packages in order to determine:

- Averages and trends (like mean satisfaction ratings),
- And any meaningful patterns or correlations among variables.

Data analysis takes unprocessed data and puts it into logical and coherent form that serves as the basis for the conclusion drawing within research.

Data interpretation is the process of interpreting results arrived at through data analysis. It entails describing the meaning, relevance, and implications of the analyzed information in connection with the research purpose and questions.

In other words, interpretation provides answers to questions such as: •

What do the findings mean?

- How are the findings connected to prevailing theories or previous research?
- What can be concluded from the data?
- Are there any trends, surprises, or inconsistencies that must be interpreted?

For instance, if most responders score a company's CRM system as "highly effective," interpretation may draw the conclusion that the organization's CRM strategy is fulfilling customer expectations. Conversely, if numerous customers are dissatisfied or complaintprone, the interpretation may reflect deficiencies in the company's CRM strategy that require correction.

Data analysis and interpretation for this study on the consumer relationship management were conducted using answers to a structured google form survey. Data on age ,gender , occupation were gathered in order to gather demographic information.

Section 1: Demographic information

Table No: 4.1

Age group Under	Percentage (%)
18	9.1%
18-25	70.5%

26-35	18.2%
36-45	2.2%

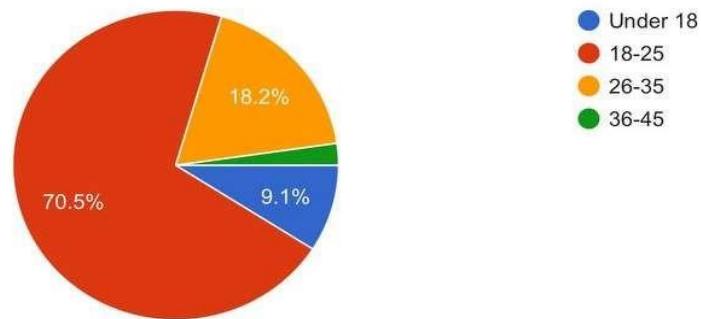


Figure No: 4.1

Interpretation:

The results of the survey identify 70.5% of the students interviewed at the college as belonging to a particular age bracket, presumably between 18 to 22 years. With this high density of young consumers come significant implications for Myntra's Customer Relationship Management (CRM) strategies. The age group being digital natives, this is one that is totally at ease with technology usage, using smartphones, fashion apps, and social media on a daily basis. Since Myntra is a digital fashion and lifestyle brand, it is poised to leverage this group's digital behaviors. The group responds more effectively to CRM strategies involving mobile app alerts, styled digital recommendations, influencer marketing, and targeted offers served on Instagram, Snapchat, and email platforms. They appreciate prompt service, instant updates, personal shopping experiences, and rewards for loyalty—features that can be effectively disseminated via a solid CRM system.

For Myntra, the knowledge that most of its target market belongs to the same age group makes for more accurate and effective CRM implementation. Its communication and marketing strategies can be directed towards matching the tone, liking, and lifestyle of college students. For example, exclusive discount coupons in sale seasons, pre launch access to fresh collections, or student-friendly campaigns can fuel higher engagement.

As this segment of customers has unpredictable brand loyalty and looks for value for money most of the time, Myntra's CRM efforts will need to be centered on steady engagement, customization, and building an emotional relationship with the brand to ensure long-term loyalty.

In addition, this demographic awareness enables Myntra to simplify its audience segmentation and deliver customer journeys that are responsive to the behavioral patterns and expectations of young consumers. Since they are adept with digital tools, Myntra's CRM system can utilize real-time analytics to monitor user interactions, preferences, and purchasing behavior to optimize product suggestions and marketing strategies.

As a whole, the reality that 70.5% of the student demographic belongs to a single, technology-native age group offers Myntra a great chance to solidify customer relationships through digital-first, youth-oriented, and personalized CRM initiatives.

Table No: 4.2

Occupation	Percentage (%)
Student	59.1%
Employed	15.9%
Self Employed	18.2%
Unemployed	6.8%

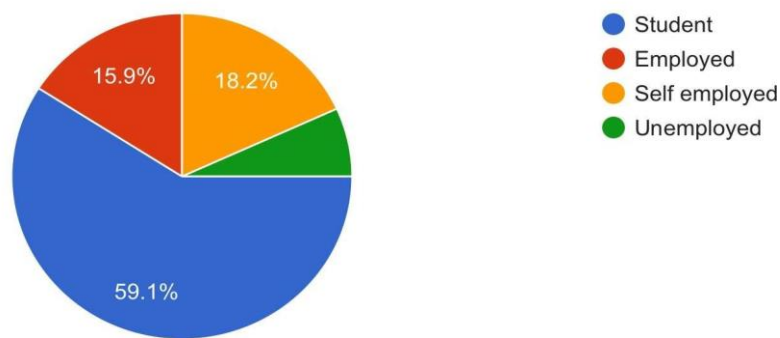


Figure 4.2

Interpretation:

The occupational distribution of respondents in this study reveals that a dominant 59.1% are students, while 18.2% are self-employed, 15.9% are employed, and 6.8% are unemployed. This indicates that Myntra's customer base, at least within this sample, is heavily skewed toward the student segment. This insight carries significant weight for the design and implementation of Myntra's Customer Relationship Management (CRM) strategy. Students tend to be price-conscious and extremely sensitive to bargains, flash sales, and special discounts. They are also extremely active on the Internet, making them the perfect candidates for Myntra's online CRM such as app alerts, personalized push messages, social media campaigns, and influencer-based content. Myntra can increase student engagement through the provision of personalized features such as student-exclusive offers, budget-friendly bundles, gamified shopping, and referral programs for rewarding sharing among peer communities.

The 18.2% self-employed category is a cluster of independent income earners who might value convenience, quality products, and speed of service. For them, Myntra's CRM strategy can emphasize high-end products, time-saving features such as express shipping, stylistic guides, and hassle-free returns. Second, offering CRM support that identifies their entrepreneurial character—such as reward programs with more personalized rewards or fashion-industry style apparel collections—can strengthen brand loyalty.

The 15.9% working respondents have a steadier income stream and will be expected to have fixed schedules. For this audience, Myntra can tailor marketing communications on shared salary cycles, market workwear lines, and issue time-related offers like end-of-month sales or advance access to sales. CRM customization for this segment can emphasize convenience and aspirational lifestyle positioning.

Lastly, the 6.8% unemployed segment, though a lesser share of the sample, can still shop at Myntra aspirationally. CRM solutions in this segment can promote affordability, EMI payments, wishlist functionality, and "shop now, pay later" offerings to promote browsing and eventual conversion once their financial condition improves.

Lastly, the dominance of students among the user base indicates that Myntra's CRM initiatives must be mostly youth-centric and technology led, yet adaptable enough to address the sensitive demands of other occupational classes.

With occupation-based segmentation, Myntra can customize the customer experience, heighten interaction, and develop long-term loyalty across heterogeneous user segments.

Table No: 4.3

Frequency Of Purchase	Percentage%
Daily	4.5%
Weekly	4.5%
Monthly	43.2%
Rarely	47.7%

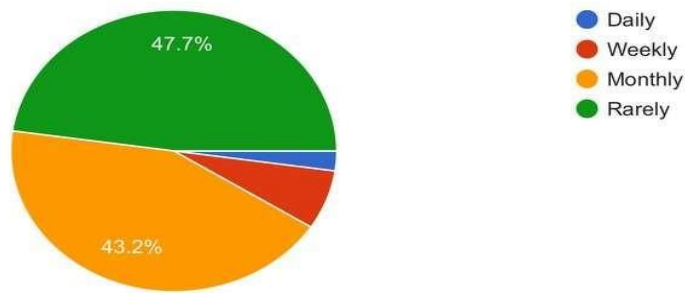


Figure 4.3

Interpretation:

The information gathered indicates that 47.7% of the participants buy from Myntra sporadically, whereas 43.2% purchase monthly. This breakdown provides valuable insight into consumer purchase behavior and frequency, which can be directly used to guide Myntra's Customer Relationship Management (CRM) practices. The fact that nearly half of the respondents are occasional buyers indicates there is a vast chunk of potential buyers who are aware of and potentially interested in Myntra but not recurrently involved or converted into repeat purchasers. This is a chance for Myntra to drive its CRM initiatives by emphasizing re engagement strategies—be it personalized reminders, cart abandonment notifications, timebound discount deals, or email marketing for new arrivals and current promotions. Careful engagement can transform these infrequent customers into regular shoppers.

Alternatively, the 43.2% of shoppers who make monthly purchases are an exceptionally engaged and profitable group of customers. These are probably repeat buyers who know the platform of Myntra, trust the service, and appreciate the offerings of the brand. For this segment, CRM initiatives should be focused on loyalty generation and retention activities like giving early access to sales, recommended products based on purchase history, and rewards program that rewards their consistent usage. Special offers or promotions attached to monthly shopping habits could also encourage this segment to continue or even enhance their rate of purchase.

Overall, the collective understanding from this data is that Myntra already has a solid core of loyal buyers, yet there is significant scope to enhance the activity of occasional buyers. A successful, metric-driven CRM strategy that segments these two groups—keeping loyal buyers on board while re-activating less loyal ones—will maximize customer lifetime value and long-term brand loyalty.

Table No: 4.4

Satisfaction of Purchases	Percentage%
Very Satisfied	25%
Satisfied	47.7%
Neutral	20.5%
Dissatisfied	6.8%

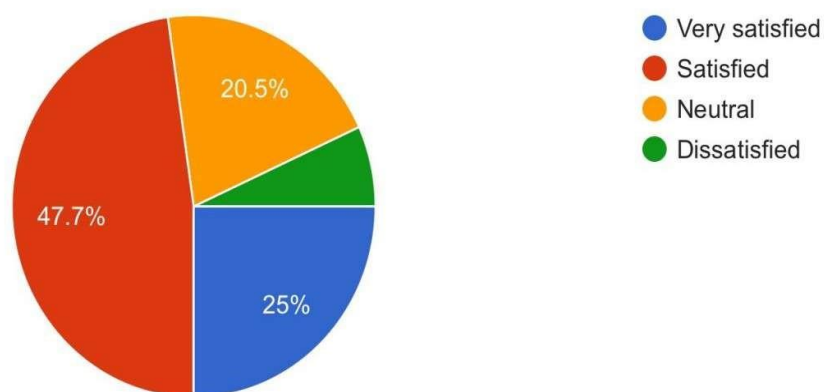


Figure 4.3

Interpretation:

From this, we find that the majority (72.7%) of customers have a good perception of the customer service experience, which speaks volumes about the efficacy of the company's Customer Relationship Management (CRM) strategies.

Under the contexts of AI and digitalization, this satisfaction level indicates that technology integration—e.g., chatbots, automated support, personalized messaging, and data-driven suggestion of services—is contributing positively to customers' experiences.

That 20.5% neutral feedback, though, also means there is a group of users whose expectations were not completely satisfied. In the age of AI, with

customers expecting instant support, real-time updates, and hyper personalization, a neutral perception tends to mirror a disconnect between the service provided and what emerging digital technology promises. This is an opportunity for change.

To translate neutral customers into satisfied or loyal customers, companies can use more sophisticated AI capabilities like predictive support, sentiment analysis, or intelligent selfservice systems that actively solve problems before escalation.

The very satisfied 25% of customers are an engaged and loyal segment. In CRM planning, this group must be courted through ongoing personalization, special offers, and feedback mechanisms that engage them in future service or product development. Highly satisfied users can even be brand ambassadors, particularly when CRM systems have referral and reward schemes underpinned by AI-led user behavior analytics. In summary, the findings indicate that although the firm's customer service operation is robust, opportunities remain to further increase engagement and satisfaction—especially through the optimization of how AI and digital solutions are leveraged to tailor, automate, and amplify the overall customer experience. With the contemporary CRM environment, digital transformation is not merely a matter of operational effectiveness, but consistently and intuitively beating expectations.

Table No: 4.5

Valuation As A Customer	Percentage
Always	41.9%
Often	20.9%
Sometimes	23.3%
Rarely	4.6%
Never	9.3%

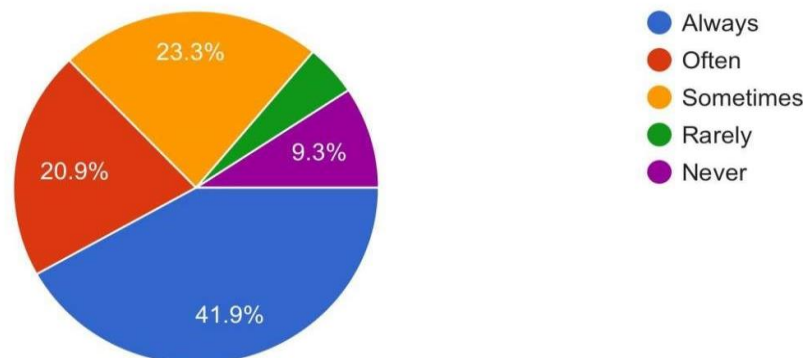


Figure 4.5

Interpretation:

These findings are heartening in general, with a total 62.8% of respondents feeling an ongoing or regular sense of being appreciated by the company. Within the realm of Customer Relationship Management (CRM) in the age of AI and digitalization, this rate of customer endorsement signals that the company's existing CRM strategies—most likely AI-powered personalization, reactive service, and communicated by tailored contact—is well able to build positive emotional connections with most of its customer base.

But the data also indicate that almost one-third of respondents (32.6%) feel valued only sometimes or never. This is a key point to improve. With AI tools being able to monitor customer behavior, preferences, and feedback in real-time in today's digital world, businesses now have more opportunities than ever before to make every customer interaction count.

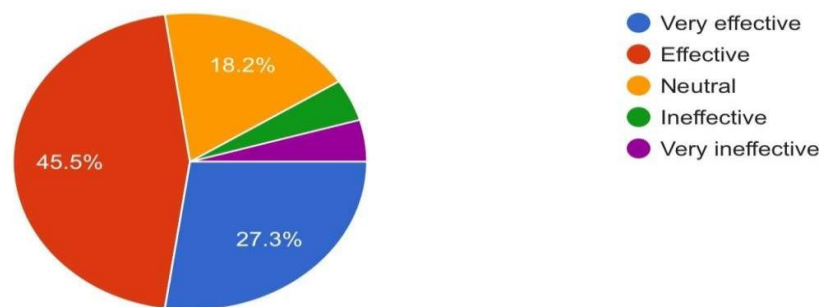
Technologies like AI-based recommendation systems, personalized messaging, loyalty points, and customer feedback mechanisms must be further maximized to maximize how special each customer feels, particularly for those who are not yet feeling anything close to emotional with the brand at present.

The 9.3% who never feel valued represents an alarming minority that CRM initiatives cannot afford to ignore. They might have undergone impersonal service, inadequate support, or lack of appreciation, which can translate into dissatisfaction and churn. Sentiment analysis using AI, predictive customer support, and more empathetic automated messaging could assist in filling such gaps.

In short, although most respondents report positive feelings regarding the way the company makes them feel appreciated, the rest of the segments indicate a call for more open, smart, and sensitive CRM practices. In an age of digital transformation, making all customers feel noticed and cherished all the time is not only achievable—it is critical to long-term loyalty and competitive edge.

Table No: 4.6

Grievances Effectiveness	Percentage
Very Effective	27.3%
Effective	45.5%
Neutral	18.2%
Ineffective	4.5%
Very ineffective	4.5%

**Figure 4.6****Interpretation:**

This implies that the company's Customer Relationship Management (CRM) processes are mostly effective in solving customer problems, a critical component of earning and sustaining trust and loyalty.

In the age of AI and digitalization, these findings reflect successful adoption of cutting-edge tools like AI-enabled customer support chatbots, complaint tracking software, real-time response functionality, and customized communication that facilitate simplification of the complaint-resolution process.

But 20.2% of the respondents gave a neutral feedback, indicating that they neither found the complaint resolution of the company highly effective nor ineffective. Neutral feedback indicates an area of improvement. In a digital-first setting, neutrality is usually caused by nondescriptive or non-personalized feedback, an inordinate delay in resolving the issues, or no follow-up. Utilizing the latest AI-powered sentiment analysis, machine learning predictive and fix-issues algorithms, and proactive customer service alerts, the company has the ability to turn neutral experiences into exceedingly satisfactory ones.

That close to three-quarters of customers feel that the complaint solving process works well is a testament to the company's CRM performance. To be able to maximize fully the potential of digital transformation, though, the company also needs to concentrate on making every interaction, including complaint-related ones, a chance to further build customer relationships. With AI allowing quicker response times, smarter routing to human agents when necessary, and data analysis to catch patterns of recurring complaints, CRM tactics can be efficient and empathetic.

In summary, although existing CRM initiatives are working in a successful manner for most customers, adopting AI more comprehensively and in a more personalized way may assist the business in bridging the satisfaction gap, such that the needs of every customer are met not just effectively, but with compassion and consistency. This is vital to establish long-term trust and differentiation in a digitally evolved marketplace.

Table No: 4.7

Recommendation	Percentage
Very likely	50%
Neutral	36.4%

Unlikely	6.8%
Very Unlikely	6.8%

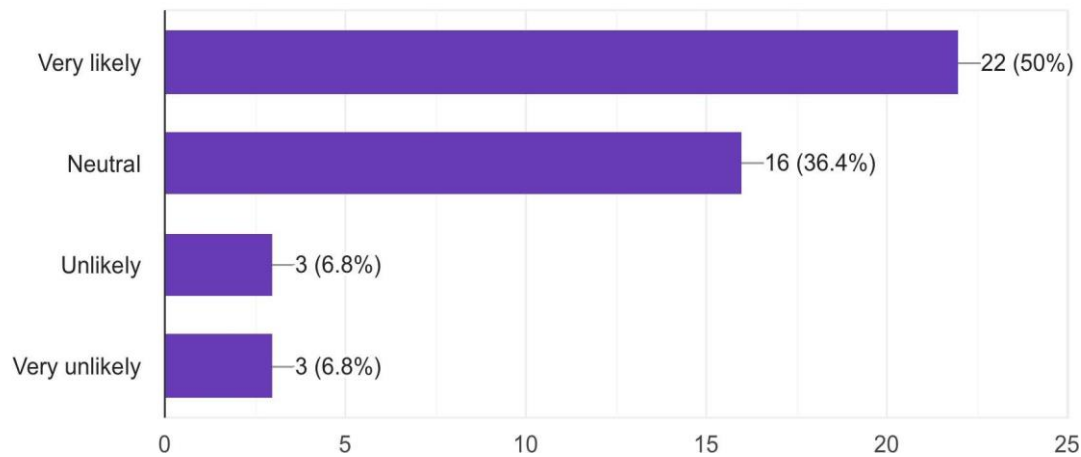


Figure 4.7

Interpretation:

The survey report reveals that 50% of the surveyed people are highly likely to go on using Myntra's services and products, which reflects a high degree of customer satisfaction and loyalty. This is a bright indication of the effectiveness of the company's Customer Relationship Management (CRM), especially in the realms of AI and digital transformation. Myntra's application of AI-driven solutions like personalized product suggestions, predictive analytics, chatbot-based customer service, and personalized marketing seems to be doing much to drive user experience and sustained engagement.

Very likely return customers frequently feel heard, understood, and noticed—results that are at the heart of effective CRM fueled by digital technologies.

Yet, 36.4% of the respondents are neutral, implying that a significant percentage of the customer base has not made up its mind regarding future engagement with the brand. The neutrality might be based on inconsistent experiences, absence of emotional affiliation, or not receiving tailored value. With the digital revolution, such problems can be solved by optimizing AI algorithms to understand customer behavior in a more meaningful manner, making more precise recommendations, and optimizing customer journeys with data insights. Offering more niche loyalty programs or more interactive post-purchase services may get this segment to be more brand-committed.

The aggregate 13.6% who answered unlikely or very unlikely to use Myntra in the future is modestly sized but large enough in CRM terms. They could be disengaged users who have had bad customer service, irrelevant marketing messages, or unresolved complaints. AI-powered CRM systems can detect such disengaged customers early through behavior monitoring and feedback loops so that companies can win back such customers with personalized approaches, payoff offers, or service recovery programs.

In short, as the data indicates a positive trend in brand loyalty—based on successful CRM and digital interactions—there exists untapped potential in turning neutral buyers into loyal customers. Under an AI powered CRM ecosystem, Myntra is poised to leverage cutting-edge technologies to retain not only its happy users but also enhance the experience of the undecided and regain the confidence of the dissatisfied, leading ultimately to more sustainable, long-term customer relationships.

Table No: 4.8

Brand Loyalty	Percentage
Quality of Product	48.8%
Pricing	23.3%
Brand Trust	14%

Convenience	7%
-------------	----

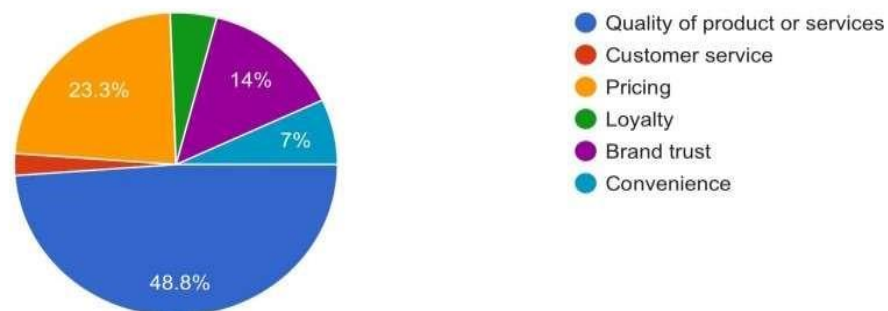


Figure 4.8

Interpretation:

The information shows that 48.8% of those asked are most driven by product quality in the decision to continue their relationship with the firm. This highlights how even today with the use of highly evolved technology and automation, the value of CRM remains based on providing a consistent and pleasing product experience. In the area of AI and digital innovation, product quality can be upheld at high levels by technology—like AI-driven inventory management, analysis of customer feedback, and quality control systems that enable consistency and customer satisfaction.

A high-quality product establishes a base for long-term loyalty, and CRM techniques can leverage AI tools to track trends in product performance and realign accordingly.

The second most significant driver, mentioned by 23.3% of the respondents, is price. This indicates that customers are also driven by affordability and value for money. In fully digitized CRM systems, AI can be employed to monitor user action and price sensitivity to provide customized prices, special offers, or dynamic promotion as per customer profiles. This makes the customers feel valued and understood, promoting repeat interaction.

Brand trust, driving 14.0% of the respondents, is also an integral element of effective CRM. Trust is usually established through repeated experience, secure purchasing, open communication, and reliable customer service—all of which can be reinforced by digital technologies. Sentiment analysis, fraud prevention, and personalized interaction based on AI help establish this trust, especially when customers notice that the company values their proclivities and data privacy.

Finally, convenience is the driver for 7.0% of the respondents, which means although it is the least chosen option, it is still a factor for sustaining customer relationships.

Convenience in the age of AI is fueled by technologies such as speedy checkouts, personalized navigation, intelligent search capabilities, and speedy delivery options.

AI and automation can further enhance these, allowing customer interactions to be fast, seamless, and trouble-free.

In summary, the evidence indicates that whereas product quality continues to be the foundation of long-term customer relationships, innovation through AI and digital transformation can strongly amplify other drivers—such as pricing processes, trust establishment, and simplicity. A CRM solution that harmonizes technological innovation with customer values will best be able to establish lasting relationships in today's competitive digital environment.

Findings of Data Analysis And Interpretation

1. Demographic Profile

- Age Group:
 - o 70.5% of respondents are aged 18–25, primarily college students.
 - o This tech-savvy group prefers digital-first engagement like mobile apps, social media campaigns, influencer marketing, and instant digital communication.
- Occupation:
 - o 59.1% are students, followed by 18.2% self-employed and 15.9% employed. o Students seek value, affordability, and regular engagement via digital offers and gamified features.
 - o Self-employed and employed users appreciate convenience, quality, and targeted offers that match their schedules or aspirations.

2. Buying Behavior

- Purchase Frequency:

- o 43.2% shop monthly, indicating high engagement and potential for loyaltybuilding.
- o 47.7% buy occasionally, signaling a need for re-engagement tactics like reminders, exclusive promotions, and loyalty nudges.

3. Satisfaction & Customer Experience

- Service Satisfaction:
 - o 72.7% are satisfied or very satisfied, showing strong CRM effectiveness.
 - o 20.5% neutral indicates room for improvement using AI-based personalization, predictive support, and faster issue resolution.
- Feeling Valued:
 - o 62.8% feel regularly appreciated by Myntra.
 - o However, 32.6% only feel this occasionally or never, showing a gap in emotional engagement that CRM must address.
- Effectiveness of Complaint Resolution:
 - o 72.8% rate the system as effective or very effective.
 - o 18.2% neutral suggests that AI tools (e.g., predictive support, sentiment analysis) can enhance responsiveness and empathy.

4. Brand Loyalty & Future Engagement

- Future Purchase Likelihood:
 - o 50% are very likely to continue using Myntra.
 - o 36.4% neutral and 13.6% unlikely represent a segment that needs better personalization, follow-up, and service recovery to prevent churn.

5. Key Decision Drivers

- Top Purchase Drivers:
 - o Product quality (48.8%) is the most important factor—CRM systems must ensure consistency through AI-led quality monitoring.
 - o Price (23.3%) demands personalized offers and dynamic pricing models.
 - o Brand trust (14%) and convenience (7%) highlight the need for secure, transparent, and smooth shopping experiences.

Overall Strategic Insights

- Myntra's CRM efforts are well aligned with a young, tech-friendly customer base, but must improve in areas like emotional engagement, neutral customer conversion, and service personalization.
- AI and digital CRM tools can be strategically used to:
 - o Drive re-engagement of occasional buyers.
 - o Deliver hyper-personalized experiences based on real-time data.
 - o Enhance loyalty programs and proactive service interventions.
 - o Improve the empathy and speed of issue resolution processes.

Chapter-5

Conclusion

In the information era, where customer behaviors are influenced by rapid technological developments, strategic and intelligent Customer Relationship Management (CRM) is more critical than ever before. This research study analyzed the changing CRM environment in the context of Artificial Intelligence (AI) and digitalization, with a case study on Myntra, an online fashion retailer in India. By collecting and analyzing primary data, in combination with theoretical frameworks and e-CRM practices, the research in this study set out to assess the effectiveness of Myntra's CRM strategies and the way digital tools have reshaped the relationship between the company and customers.

The age profile of the respondents indicated that 70.5% fell in the student age group. This is a critical fact, as it indicates that Myntra's core user base consists of young, technologyfluent, and highly reactive people who are accustomed to seamless, instant, and personalized experiences. This group, above all others, demands easy, quick, and personalized engagement—making them perfect targets for AI-powered CRM functions like personalized suggestions, intelligent offers, and chatbots.

Occupational history-wise, most respondents (59.1%) were students, followed by 18.2% being self-employed, 15.9% employed, and 6.8% unemployed. This again supports the pervasive role of youth and variable-income segments in Myntra's clientele. Such clients are liable to be more

price-sensitive, tech-savvy, and user-experience sensitive— therefore, CRM initiatives must focus on ease of navigation, instant messaging, and rewards for loyalty.

As far as frequency of purchase goes, 47.7% reported shopping from Myntra infrequently, and 43.2% shop from Myntra on a monthly basis. This indicates that though there is a stable foundation of regular users, the majority of the audience still interacts with the brand intermittently. This presents an immense opportunity for CRM to fill the gap through the application of predictive analytics and behavior-based targeting for turning occasional shoppers into repeat, loyal customers.

Customer satisfaction forms the core of CRM, and the statistics reveal that 47.7% of customers were satisfied, whereas 25% were very satisfied and 20.5% were neutral in terms of Myntra's customer care. This reveals that although most customers are satisfied with their experiences, there is an important group that neither wants to get highly satisfied nor dissatisfied. These neutral customers tend to be the tipping point between loyalty and disengagement, and CRM efforts have to prioritize influencing this segment into a more positive perception with AI-driven personalization, proactive communication, and segmentation-based post-purchase engagement.

When surveyed as to how valued they felt, 41.9% replied always, 20.9% replied often, and 23.3% replied sometimes, with 9.3% feeling never valued. Once again, it points to the significance of emotional engagement in CRM.

With the advent of AI, businesses can leverage sentiment analysis and machine learning to know customer desires and actions on a deeper level. Personalized messages, customized offers, and birthday/anniversary wishes are some digital technologies that can make customers feel more appreciated and attached to the brand.

Myntra's complaint resolution effectiveness was perceived positively by the majority of respondents—27.3% perceived it as very effective, 45.5% effective, and 20.2% neutral. These results support the potential of AI-powered customer service platforms, like chatbots and smart helpdesks, to improve customer satisfaction. Neutral feedback in this regard once more necessitates greater humanization of AI systems— making customers feel truly heard and not merely churned out by algorithms.

The results of this study highlight that CRM these days is not merely a back-end database to hold customer information, but an active, smart engine powering all customer engagement. For businesses such as Myntra, adopting AI solutions such as chatbots, machine learning algorithms, predictive behavior models, and real-time customer analytics has enabled a more targeted and personalized customer experience.

Digital transformation and AI have helped CRM systems go beyond simple automation to foresight, real-time response, and adaptation with every interaction. To illustrate, Myntra's recommendation system and application interface are most likely leveraging AI to monitor browsing history and offer suitable products, thus enhancing conversion rates. Likewise, realtime support and complaint resolution, which are effective according to most users, rely on automated systems that minimize waiting time and enhance satisfaction.

While technology is there, though, the hurdles are now in emotional intelligence, consistency, and profound personalization. The report revealed significant percentages of customers reporting to be neutral or sometimes valued—meaning they were not emotionally engaged in some interactions. In order to tap the full potential of AI-powered CRM, businesses need to marry data efficiency with human-focused digital experiences that put trust, empathy, and long-term relationship development first.

Discussion

The evolution of customer relationship management (CRM) over the past few years has mostly been fueled by developments in Artificial Intelligence (AI) and digital technologies. The purpose of this research study was to investigate how these new innovations are influencing CRM strategies, specifically through the case of Myntra, one of the top Indian ecommerce firms operating in the fashion and lifestyle industry. Results of primary data collection integrated with CRM concepts and AI integration models provide important insights into how businesses can interact more effectively with their customers in a digitally empowered world.

The study found that Myntra has been able to implement AI-enabled tools to improve customer relationships. Having more than 70.5% of the respondents from the student category, the customer base is largely young, digitally born, and demands quick, frictionless, and personalized service. This age trend further reaffirms that Myntra's CRM initiatives need to focus on user experience, mobile-first interaction, and data driven personalization in order to ensure customer delight and loyalty.

AI has enabled Myntra to analyze customer behavior, predict purchasing patterns, and automate service processes. For example, the company's recommendation engines, real-time chat support, and personalized email marketing are reflective of how AI is being used not just for automation but for relationship-building. The customer survey responses confirm this:

47.7% were satisfied and 25% were very satisfied with the customer service, while 72.8% said the company did a good job of dealing with complaints. These statistics are an indicator that AI-based support systems like chatbots, automated feedback systems, and issue tracking software are doing a good job of resolving issues and managing service quality.

Still, the study found there are some areas that require focus. A significant percentage of respondents provided neutral answers to multiple questions — for example, 20.5% neutral satisfaction with customer service and 36.4% neutral intention to stay with Myntra. These percentages indicate that while core CRM activities are functioning, deeper emotional involvement and tailored interaction are missing for some customers. That refers us back to the fundamental challenge of AI-enabled CRM: exceeding efficiency and building compassionate, humanized interactions even on digital platforms. The second key observation is that product quality (48.8%) and price (23.3%) were the two key drivers that persuaded users to sustain their relationship with Myntra. While CRM is conventionally about communication and service, the findings underpin that product superiority and value-for-money are essential in maintaining customer relationships.

AI can help these aspects through predictive quality inspection, dynamic pricing strategies, and stock optimization so that customers are presented with quality and competitive products consistently.

Interestingly, in response to how valued they were as customers, only 41.9% responded always, and 9.3% responded that they never felt valued. These findings indicate that CRM initiatives must incorporate emotional intelligence and loyalty-building elements—spaces where AI is still developing. Sentiment analysis, customer journey mapping, and auto-send thank-you messages or rewards for loyalty can be utilized more effectively to get the customer feeling seen and noticed.

Additionally, the observation that 50% of customers are likely to keep using Myntra, and 36.4% are neutral, indicates a moderately strong but improvable clientele. To win over passive or neutral users as loyal customers, Myntra might employ AI-based CRM practices such as behavior-based personalization, timely re-engagement campaigns, and active customer support personalized based on preferences.

Theoretically, this project lends support to the notion that CRM is being transformed from a transactional, reactive model to a relationship driven, proactive system, with AI playing the major role. With advancements like machine learning, predictive analytics, automated service bots, and natural language processing, brands like Myntra are being able to scale CRM while also personalizing interactions on an individual basis.

Limitations

Though this study provides insights of great value regarding the role of Artificial Intelligence and digital revolution in Customer Relationship Management (CRM), there are some limitations that have to be considered. Such limitations can influence the generalizability, depth, and scope of the research findings and need to be taken into account while interpreting the findings.

Firstly, the research was confined to one particular segment of the population, mainly the students, with 70.5% of the respondents belonging to the student age group. Although this gives an unambiguous representation of the digital interaction and CRM attitude among young, technologically evolved users, it fails to provide an exact representation of other demographic groups like older users, professionals engaged in other fields, or rural customers who might use Myntra in a different manner.

Second, the data was gathered through a pre-coded questionnaire, which may at times limit the amount of responses given. Respondents had to select answers from pre-specified options, which might have curtailed their freedom to best articulate their experiences or views on Myntra's CRM policies. Furthermore, the survey approach is based on self-reported information, which can be influenced by response biases like social desirability bias or misinterpretation of some questions.

The second constraint lies in the use of a single company—Myntra—as the case study. Although this enables an in-depth and brand-related analysis, it prevents generalization of CRM practices across organizations or sectors. Thus, the results might not be generalizable to other online shopping sites or industries that could employ various CRM models or electronic strategies.

In addition, although the project concentrates on AI and digital technology in CRM, it does not explore individual technologies (like chatbots, machine learning software, or CRM software platforms) in technical or functional terms. This restricts the study to investigate the precise mechanisms by which AI enhances customer interaction and service delivery

Future Research Direction

Though this study offers valuable perspectives on how digital technologies and artificial intelligence are transforming Customer Relationship Management (CRM) practices—specifically within the context of Myntra—it further reveals multiple directions for future research that can enhance understanding and expand the purview of CRM in the digital era.

Secondly, studies in the future should widen the age and demographic coverage from students and young professionals to middle-aged working professionals, seniors, and consumers from various geographic and socio-economic tiers.

This would give a more solid picture of how AI-powered CRM is felt by a broader population and how various segments react differently to online strategies

Secondly, comparative analysis across industries and platforms should be the focus of future research. Though this research only focused on Myntra, a comparison of several companies like Amazon, Flipkart, or even sectors other than retail, like banking or healthcare, would be helpful in determining best practices, industry-specific issues, and universal success factors for AI-based CRM implementation.

A further direction of research would be to investigate the technical side of CRM software, including the performance of AI-powered chatbots, recommendation systems, customer sentiment analysis, and predictive analytics. A deeper examination of the algorithms, tools, and platforms involved in digital CRM would offer valuable insights into the impact of these on customer satisfaction, loyalty, and business performance.

In addition, longitudinal research could be designed to evaluate the long-term effect of AI and digital CRM on brand loyalty and customer behavior. Tracing changes over time would enable one to understand whether adopting AI in CRM results in long-term customer engagement or if the newness wears off and necessitates constant innovation.

Lastly, future research may examine the ethics and privacy implications of AI in CRM. With more and more companies utilizing customer information to create customized experiences, transparency, consent, and data protection become increasingly important. Such research may steer companies toward more ethical and customer-centric CRM activities.

1. Emotional Intelligence in CRM: How Can AI Be More Human?

Even though AI is doing well with automation and personalization, many customers still feel only "sometimes" or "never" valued. Future research can explore how AI tools can be made more emotionally intelligent—capable of detecting customer moods, frustrations, or preferences in a more human way. This can include studying empathetic chatbots, tonesensitive messaging, or context-aware customer service.

2. Building Digital Intimacy with Young Consumers

Since a huge chunk of the customer base is young (18–25) and digitally savvy, how can Myntra deepen the relationship beyond transactions? Future research could look into:

- Interactive shopping experiences (like virtual try-ons or live styling sessions)
- Community building through app-based social features
- How gamification and AI-driven storytelling can emotionally engage this generation

3. CRM for Different Occupations: One Size Doesn't Fit All

With diverse users—students, working professionals, self-employed individuals—Myntra must adapt. Future research could focus on:

- Developing occupation-specific CRM models
- Exploring how time constraints, spending behavior, and lifestyle needs vary across occupations
- Designing AI-driven segmentation strategies based on profession-linked behaviors

4. Turning Neutral Customers into Brand Advocates

A substantial number of customers sit on the fence—neither dissatisfied nor loyal. Research can explore:

- What holds neutral customers back?
- Which AI-driven CRM interventions (like loyalty nudges, sentiment-aware interactions) can push them toward satisfaction?
- How does brand emotionality factor into winning over this group?

5. Price vs. Quality: Where Should CRM Focus?

With product quality being the top loyalty driver and pricing a close second, there's room to explore:

- How customers define "value for money" in the digital age
- How AI-powered dynamic pricing and personalized discounting affect loyalty
- Whether frequent discounts harm or help brand trust in the long term

6. CRM Strategies for the Aspirational Yet Financially Constrained

Segments like unemployed users or those with irregular incomes may still desire fashion but struggle financially. A compassionate research angle could be:

- Exploring ethical AI-driven financial solutions like "buy now, pay later"
- Building CRM systems that cater to aspiration, not just purchasing power
- Creating inclusive programs that retain future potential buyers through engagement

7. Predictive Loyalty: Can We Know Who Will Stay?

With AI having predictive powers, future research could look into:

- How machine learning models can forecast customer lifetime value
- Identifying behavioral patterns of future loyalists vs. potential churners
- Designing early-intervention CRM campaigns to strengthen relationships before dissatisfaction sets in

8. Responsible CRM in a Digital World

As data privacy becomes a rising concern, future studies can explore:

- How to design transparent, ethical, and trust-building CRM systems
- The impact of customer data control on loyalty and perception
- Whether AI personalization always aligns with customer comfort

Suggestions

From the research and observations of this research, some recommendations can be presented to enhance the effectiveness of Customer Relationship Management (CRM) in the age of AI and digitalization, more specifically within the scenario of Myntra. First, Myntra needs to concentrate on making AI-based CRM tools more emotionally intelligent. Although AI-driven tools such as chatbots and automatic emails are effective, they tend to be lacking in human sensitivity. Integrating sentiment analysis and natural language processing can enhance such systems to be more empathetic and context-sensitive, hence enhancing customer satisfaction. Second, Myntra can enhance its personalization initiatives through the use of sophisticated AI algorithms in analyzing customers' behavior more profoundly. Providing more personalized product recommendations, homepages tailored to customers, and marketing campaigns based on purchase history, browsing behavior, and feedback can greatly enhance customers' engagement and loyalty.

Secondly, the firm needs to focus on building AI-driven loyalty and retention schemes that reward not only purchases but customer activity as well, like leaving a review, posting on social media, or bringing in new customers. This will be able to turn infrequent users into loyal long term customers.

Another important recommendation is to achieve effortless integration of CRM systems over all digital channels, including mobile apps, websites, and social media. The customers look for consistency, and AI-powered CRM software should deliver integrated data and service through all touchpoints. Additionally, Myntra needs to amplify its grievance redressal and feedback mechanisms by delivering faster responses and transparent resolution processes through AI dashboards and customer sentiment monitoring. This can enhance trustworthiness and give the customers a feeling of being valued. Lastly, future CRM strategies should focus on data privacy and the right use of AI. While AI becomes increasingly integrated into CRM, Myntra has to ensure adherence to data protection regulations and explicitly inform users about how their data is leveraged to build a better experience for them. With effective implementation of these recommendations, customer satisfaction can not only be increased, but Myntra can also become a pioneer in AI-based, customer-focused online retailing.

BIBLIOGRAPHY

Books:

- Francis Buttle & Stan Maklan. Customer Relationship Management; Routledge, 2019
- Don Peppers & Martha Rogers. Managing Customer Relationship; John Wiley & Sons, 2016
- C.K. Prahalad. The New Age of Innovation; McGraw Hill Education, 2008
- Anjali Kaushik. CRM AI driven approach; Wiley India, 2023
- A.K. Pradeep . Powerful new tool for predicting trends; John Wiley & Sons , 2018
- Katherine N. Lemon & Peter C. Verhoef. Understanding customer experience throughout the customer journey; American Marketing Association, 2016
- Mahmud Salaheldin Kasem. Customer profiling segmentation and sales prediction using AI in direct marketing; arXiv, 2023
- Haris Gacanin & Mark Wagner. AI paradigm for customer experience management in next generation; arXiv, 2018

Journal Articles

- Syed Shafiq Ayub. Artificial intelligence and CRM ; XXVI S1(2025), 200-210
- Dr. Keerthan Raj , Dr. Dsouza Prima fedrick. Harnessing the power of technology to improve business efficiency ; 16(2024), 58-65
- Vimla Vimla , Gauri Gaur, Abhilasha Singh . Transforming customer relationship management through disruptive technology; 5(2025), 1-12
- Vikas Reddy Penubelli. AI Powered CRMs ; 13(2023), 197-210