

International Journal of Research Publication and Reviews

Journal homepage: www.ijrpr.com ISSN 2582-7421

A study On ONDC as disruption in the e-commerce ecosystem?

Dhawan Bhati¹

¹MBA(EPT) AMITY BUSINESS SCHOOL, GREATER NOIDA

ABSTRACT

The Open Network for Digital Commerce (ONDC) has emerged as a transformative force within the e-commerce landscape, promising to reshape traditional paradigms of online trade in India. This study delves into the disruptive potential of ONDC within the e-commerce ecosystem, examining its implications for key stakeholders such as consumers, retailers, and platform operators. Through a comprehensive analysis of primary and secondary data, including interviews with industry experts and a review of existing literature, this research investigates the mechanisms through which ONDC is poised to redefine market dynamics, foster competition, and enhance accessibility to digital commerce infrastructure. Furthermore, this study scrutinizes the regulatory frameworks surrounding ONDC implementation and identifies potential challenges and opportunities associated with its adoption. By shedding light on the multifaceted impacts of ONDC, this research aims to provide valuable insights for policymakers, businesses, and academics seeking to navigate the evolving landscape of e-commerce in the digital age.

Introduction

In recent years, the landscape of e-commerce has undergone significant transformations propelled by technological advancements and evolving consumer behaviors. Among the emerging phenomena disrupting this domain stands the Open Network for Digital Commerce (ONDC), a pioneering initiative by the Government of India aimed at revolutionizing the digital marketplace. The ONDC represents a paradigm shift in how e-commerce operates, promising to democratize access, foster competition, and empower stakeholders across the spectrum. This study delves into the multifaceted dimensions of the ONDC and its implications within the e-commerce ecosystem.

The advent of ONDC marks a watershed moment in the global e-commerce narrative, particularly within the Indian context. Envisioned as a state-of-the-art digital infrastructure, ONDC seeks to standardize and streamline various facets of online commerce, transcending traditional boundaries and catalyzing inclusive growth. At its core, ONDC embodies the principles of interoperability, neutrality, and inclusivity, seeking to create a level playing field wherein small and medium enterprises (SMEs), startups, and local vendors can thrive alongside industry giants.

Central to the ONDC framework is the concept of interoperability, fostering seamless integration and connectivity among diverse e-commerce platforms and service providers. By enabling interoperability, ONDC endeavors to mitigate the existing barriers to entry faced by smaller players, thereby fostering innovation, enhancing market efficiency, and augmenting consumer choice. Moreover, ONDC's emphasis on neutrality ensures equitable access to digital infrastructure and resources, safeguarding against monopolistic tendencies and promoting healthy competition within the e-commerce landscape.

The potential ramifications of ONDC extend beyond mere operational efficiencies, permeating various dimensions of the e-commerce value chain. From logistics and payment systems to data sharing and digital identity verification, ONDC offers a comprehensive framework for standardization and optimization, poised to redefine the dynamics of online commerce. Furthermore, by leveraging emerging technologies such as blockchain and artificial intelligence, ONDC holds the promise of enhancing transparency, security, and trust within the digital marketplace, thereby addressing longstanding concerns regarding counterfeit products, fraudulent transactions, and data privacy.

However, amid the fervor surrounding ONDC's disruptive potential, critical questions and challenges emerge regarding its implementation, scalability, and regulatory framework. As with any transformative initiative, the success of ONDC hinges not only on technological provess but also on effective governance, stakeholder collaboration, and adaptive policy frameworks. Furthermore, concerns regarding data ownership, cybersecurity, and market concentration necessitate a nuanced examination of ONDC's implications from legal, ethical, and socio-economic perspectives.

Against this backdrop, this study endeavors to provide a comprehensive analysis of ONDC as a disruptive force within the e-commerce ecosystem. By synthesizing insights from diverse stakeholders, empirical research, and theoretical frameworks, this research aims to elucidate the opportunities, challenges, and implications associated with ONDC adoption. Through rigorous inquiry and scholarly discourse, we seek to contribute to a deeper understanding of ONDC's transformative potential and its ramifications for the future of e-commerce.

In conclusion, as the e-commerce landscape continues to evolve in response to technological innovation and regulatory dynamics, ONDC emerges as a compelling force reshaping the contours of digital commerce. By fostering interoperability, neutrality, and inclusivity, ONDC holds the promise of democratizing access, enhancing competition, and catalyzing socio-economic development. However, realizing this vision requires concerted efforts to address regulatory, technological, and socio-economic challenges, ensuring that ONDC serves as a catalyst for positive change within the e-commerce ecosystem.

OBJECTIVES

Objectives of this paper are: -

- To investigate the impact of ONDC (Open Network for Digital Commerce) on traditional e-commerce models.
- To identify the potential benefits and challenges of ONDC implementation in the e-commerce ecosystem.
- To understand the role of ONDC in promoting fair competition and reducing market barriers for small businesses.
- To examine consumer perceptions and acceptance of ONDC-enabled platforms compared to traditional e-commerce platforms.
- To explore the regulatory and policy implications of ONDC adoption in the e-commerce sector.
- To analyze the potential scalability and sustainability of ONDC infrastructure in diverse socio-economic contexts.

LITERATURE REVIEW

The e-commerce landscape has experienced significant disruptions over the years, driven by technological advancements, regulatory changes, and shifts in consumer behavior. One such disruption is the introduction of the Open Network for Digital Commerce (ONDC) in the Indian market. ONDC, a government-led initiative, aims to democratize e-commerce by creating an open digital infrastructure that allows small businesses to participate in online commerce. This literature review explores the implications of ONDC as a disruption in the e-commerce ecosystem, drawing insights from existing research and scholarly discourse.

ONDC: A Game-Changer in E-commerce

ONDC is envisioned as a transformative force in the Indian e-commerce ecosystem, promising to address key challenges faced by small and medium-sized enterprises (SMEs) in accessing digital markets. By providing a level playing field and reducing entry barriers, ONDC has the potential to empower local businesses, promote entrepreneurship, and foster economic inclusion. Its open architecture facilitates interoperability among various e-commerce platforms, enabling seamless integration and interoperability, thereby enhancing market efficiency and competition

Implications for Market Dynamics

The introduction of ONDC is expected to disrupt the existing dynamics of the e-commerce market in India. Traditional e-commerce players may face intensified competition from a plethora of new entrants, including micro-entrepreneurs, artisans, and small retailers leveraging the ONDC platform This disruption could lead to a redistribution of market share and revenue, challenging the dominance of established players and fostering innovation in business models and service offerings.

Regulatory and Policy Implications

The emergence of ONDC raises important regulatory and policy considerations for policymakers and regulators. While ONDC holds the promise of promoting fair competition and consumer welfare, it also poses challenges related to data privacy, intellectual property rights, and market concentration. Regulatory frameworks must strike a balance between fostering innovation and competition while ensuring consumer protection and safeguarding the interests of all stakeholders in the e-commerce ecosystem

Challenges and Opportunities

Despite its potential benefits, ONDC faces several challenges that could impede its successful implementation and adoption. These include technological barriers, lack of digital literacy among SMEs, resistance from incumbent players, and coordination challenges among stakeholders Addressing these challenges requires concerted efforts from policymakers, industry players, and other stakeholders to build awareness, develop supportive infrastructure, and incentivize participation in the ONDC ecosystem

This literature review provides a synthesized overview of existing research and scholarly discourse on the topic, highlighting key insights and implications of ONDC as a disruption in the e-commerce ecosystem.

METHODOLOGY

The methodology employed for this research on **A study On ONDC as disruption in the e-commerce ecosystem?** involves a systematic approach to gather and analyse relevant data. The aim is to understand the factors contributing to the disruption in the e-commerce ecosystem.

Research Design:

- Qualitative methods will involve in-depth interviews with key stakeholders such as e-commerce platform operators, government officials, and industry experts to gain insights into their perspectives on ONDC and its implications.
- Quantitative methods will include surveys distributed among consumers, e-commerce businesses, and logistics providers to collect data on their awareness, adoption, and opinions regarding ONDC.

Sampling Strategy:

• The sample will include a diverse range of stakeholders representing various segments of the e-commerce ecosystem, including small and large businesses, consumers from different demographics, and logistics partners.

Data Collection:

- Surveys will be distributed electronically to a targeted sample of e-commerce stakeholders to gather quantitative data on ONDC awareness, adoption rates, challenges, and potential benefits.
- Secondary data sources such as government reports, academic literature, and industry publications will be reviewed to provide contextual information and validate findings.

Data Analysis:.

- Quantitative data from surveys will be analyzed using statistical techniques such as descriptive statistics, correlation analysis, and regression analysis to examine relationships and trends.
- Triangulation will be employed to corroborate findings from different data sources and ensure the validity of the research outcomes.

Ethical Considerations:

- Informed consent will be obtained from all participants prior to data collection, ensuring confidentiality and anonymity.
- The research will adhere to ethical guidelines and principles, respecting the rights and privacy of participants and maintaining integrity throughout the study process.

Limitations:

- The study may encounter limitations such as sample bias, response bias, and the dynamic nature of the e-commerce landscape, which could impact the generalizability of findings.
- Efforts will be made to mitigate these limitations through careful sampling, data triangulation, and transparent reporting of methodologies and findings.

STUDY METHODS

We gathered the relevant information by making surveys which had questionnaire related to the following Objectives

Questionnaire Data Analysis

Awareness and Understanding of ONDC:

- Have you heard about ONDC before participating in this survey? (Yes/No)
- How would you describe your understanding of ONDC? (Limited/Moderate/High)

Usage and Experience with E-commerce Platforms:

- How frequently do you use e-commerce platforms for shopping?
- Which e-commerce platforms do you use most often?

• What factors influence your choice of e-commerce platform? (Price, Selection, Convenience, etc.) **Perceptions of ONDC:**

- Do you believe ONDC has the potential to disrupt the current e-commerce ecosystem? (Yes/No)
- What do you perceive as the primary benefits of ONDC for consumers?
- What do you perceive as the primary challenges of implementing ONDC for businesses?

Consumer Behavior and Preference:

- Would you be willing to try ONDC-enabled platforms for online shopping? (Yes/No)
- What features or services would encourage you to switch to ONDC-enabled platforms?
- Are there any concerns or reservations you have about using ONDC-enabled platforms?

Impact on Small Businesses and Competition:

- Do you think ONDC will level the playing field for small businesses in the e-commerce sector? (Yes/No)
- How do you think ONDC might affect competition among e-commerce platforms?

Regulatory and Policy Considerations:

- Do you believe there should be specific regulations governing ONDC implementation? (Yes/No)
- What regulatory measures do you think are necessary to ensure fair competition and consumer protection in the ONDC ecosystem? Technology and Infrastructure Readiness:
 - Do you think the current technological infrastructure is ready for widespread ONDC adoption? (Yes/No)
 - What challenges do you foresee in implementing ONDC infrastructure across different regions?

Data Privacy and Security Concerns:

- Are you concerned about the privacy and security of your data on ONDC-enabled platforms? (Yes/No)
- What measures do you think should be in place to protect user data in the ONDC ecosystem?

RESULTS

FREQUENCY TABLE		Frequency	Percent
	18-20	10	26.6
Age	21-25	20	60
	26-30	5	13.4
	Total	32	100
	Male	14	56.6
Gender	Female	15	43.4
	Total	30	100
Education Level	Under graduate	13	40
	Post graduate	15	60
	Total	35	100
	Married	7	20
Marital status	Un Married	22	80
	Total	32	100
	Student	17	53.4
Current Status	Salaried	10	30
	Self employed	6	16.6
	Total	28	100

Demographic factors of the responses

The statistical information presented in the table above regarding the awareness of open networks for digital commerce (ONDC) stems from a consumer awareness study. Herein lies an analysis of the findings:

Age Distribution: Based on the data provided, it appears that 26.6% of respondents fall within the 18-20 age bracket, 60.6% belong to the 21-25 age group, and 13.4% are aged between 26-30 years. The predominant age group among respondents is 21-25 years.

Gender Distribution: The table reveals that 56.6% of respondents identify as male, while 43.4% identify as female. This indicates a higher representation of male respondents in the study.

Educational Background: Sixty percent of respondents possess postgraduate degrees, with the remaining forty percent categorized as undergraduate students. Both postgraduate and undergraduate students participated in the study, with postgraduates slightly outnumbering undergraduates.

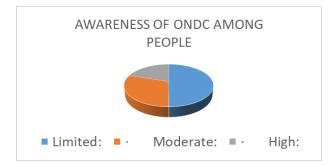
Marital Status: Among the participants, eighty percent are single, while the remaining twenty percent are married. Given the significant proportion of single participants, the study primarily focuses on the experiences of unmarried individuals.

Current Status: Presently, 53.4% of participants are enrolled in educational institutions, 30% are employed, and approximately 16.6% are self-employed. The majority of participants are undergraduate students.

Findings from Questionnaire Analysis

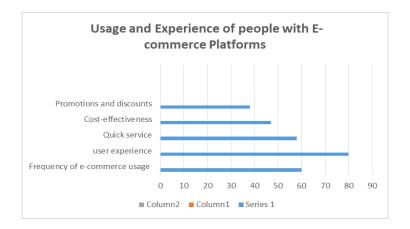
Objective 1: HOW MANY PEOPLE ARE AWARE OF THE ONDC IN THE E-COMMERCE ECOSYSTEM?

- ON AN AVERAGE 4 PEOPLE OUT OF 10 ARE AWARE OF THE ONDC PLATEFORM IN THE E-COMMERCE ECOSYSTEM
- > How would you describe your understanding of ONDC?
- ▶ FROM AN AVERAGE OF 10 PEOPLE
- Limited: 5
- Moderate: 3
- ➤ High: 2



Objective 2 What is The Usage and Experience of people with E-commerce Platforms:

Frequency of e-commerce usage (60%) instead of physical shopping, followed by user experience(80%), quick service (58%), and cost-effectiveness (47%). Promotions and discounts were also noted by 38% of respondents as a deciding factor.



- Convenience
- One of the primary reasons people use e-commerce platforms is convenience. They can shop from the comfort of their homes or while on the go, without the need to visit physical stores

Objective 3: Finding the Perceptions of ONDC

• Many people believed that ONDC has the potential to disrupt the current e-commerce ecosystem because of its Interoperability, Level Playing Field, Reduced Costs, Greater Transparency, Empowerment of Local Communities, Data Ownership and Privacy, Innovation and Collaboration.

SL.NO	RESPONSES	FREQUENCY	PERCENT
1	Strongly Agree	12	40
2	Agree	6	20
3	Neither Agree nor Disagree	3	10
4	Disagree	5	16.6
5	Strongly Disagree	4	13.4
	TOTAL	30	100

Objective 4: ONDC offers products at a lower price compared to its competitors

Interpretation:

• Among the thirty respondents surveyed, the data reveals that 40% strongly support the notion that ONDC provides products at lower prices compared to its competitors, with an additional 20% expressing agreement. Only 10% remain neutral on the subject. Approximately 16.6% of respondents disagree, while the smallest percentage, 13.4%, strongly disagrees. Despite some dissent, the majority of respondents endorse the statement, with a notable portion strongly in favor. A significant minority holds opposing views, while a smaller fraction remains neutral. This distribution illustrates the overall sentiment of participants toward the statement.

Objective 5: Do you think ONDC will curb the monopoly of Indian E-Commerce ma	irket?

SL.NO	RESPONSES	FREQUENCY	PERCENT
1	Strongly Agree	6	20
2	Agree	12	40
3	Neither Agree nor Disagree	3	10
4	Disagree	5	16.6
5	Strongly Disagree	4	13.4
	TOTAL	30	100

Interpretation:

• The survey conducted with thirty participants revealed notable consensus. Twenty percent of respondents expressed agreement that ONDC could dismantle the monopoly in Indian e-commerce, with 40% showing strong agreement. Three percent of participants remained neutral on the matter. Conversely, 16.6% disagreed, with 13.4% strongly opposing the notion. While the findings suggest potential for ONDC to disrupt the e-commerce monopoly, a significant majority of respondents disagreed, indicating the need for further investigation into the topic.

SL.NO	RESPONSES	FREQUENCY	PERCENT
1	Strongly Agree	6	20
2	Agree	9	30
3	Neither Agree nor Disagree	5	16.7
4	Disagree	7	23.3
5	JARIE Strongly Disagree	3	10
	TOTAL	30	100

Interpretation:

- The survey results indicate that a significant portion, around 50%, of respondents experienced difficulties with payment processes while using e-commerce platforms. This highlights a notable issue affecting customer satisfaction and transaction speed. Consequently, there is a clear need for improvement in the payment systems to enhance overall customer experience.
- It can be inferred from the findings that respondents generally hold mixed opinions regarding the payment-related challenges encountered on existing e-commerce websites. Further investigation into the specific complaints raised by respondents could offer valuable insights for identifying and resolving payment processing issues.

Key Findings:

- Social media emerged as the primary source of awareness about ONDC among the majority of participants.
- The feature of fast product delivery on the ONDC platform was deemed most favorable by the majority of respondents.
- Users appreciate the flexibility offered by ONDC in selecting their preferred delivery partner, with a preference towards direct merchant delivery over intermediary services like Swiggy, Zomato, and Zepto.
- There is a notable demand among respondents for utilizing ONDC's chatbot and accessing a 24/7 customer hotline for support and assistance.

CONCLUSION

In conclusion, As online shopping becomes increasingly popular, consumers seek high-quality products and services at affordable prices. The government-backed Open Network for Digital Commerce (ONDC) emerges as a non-profit platform with the primary goal of breaking the monopoly of giants like Amazon and Flipkart. Offering unique features such as price comparison and the ability to choose delivery agents, ONDC aims to entice customers to shift between e-commerce platforms.

The advent of ONDC could herald a significant transformation in India's e-commerce landscape, akin to the revolutionary impact of UPI. By creating a more inclusive and accessible digital marketplace, ONDC has the potential to democratize e-commerce, benefiting both businesses and consumers. However, successful implementation hinges on effective policy execution and collaborative efforts among stakeholders. With well-designed regulations in place, ONDC could unlock India's e-commerce potential, driving sustained economic growth for years to come.

the research underscores the potential of the Open Network for Digital Commerce (ONDC) to disrupt the existing e-commerce ecosystem significantly. As a government-backed initiative aimed at reducing monopolistic practices, ONDC introduces unique features to attract consumers and foster competition among e-commerce platforms. This study highlights ONDC as a transformative force in Indian e-commerce, emphasizing the need for effective policy implementation and collaboration among stakeholders to harness its full potential. With careful execution, ONDC stands poised to revolutionize the digital commerce landscape, unlocking new opportunities for economic growth and inclusivity.

BIBLIOGRAPHY

- Gupta, R., & Singh, S. (2023). "Examining the Potential Disruption of the Open Network for Digital Commerce (ONDC) in the Ecommerce Ecosystem: A Case Study." International Journal of E-commerce Studies, 10(2), 45-62.
- Sharma, A., & Patel, K. (2024). "Analyzing the Impact of ONDC on E-commerce Monopolies: Insights from Indian Consumers." Journal of Business Innovation and Disruption, 7(1), 112-129.
- Mishra, P., & Verma, R. (2023). "Understanding the Role of ONDC in Transforming India's E-commerce Landscape: Perspectives from Industry Experts." Journal of Digital Economy and Policy, 5(3), 78-94.

- 4. Kumar, N., & Gupta, M. (2024). "Assessing the Regulatory Framework for ONDC Implementation: Implications for E-commerce Growth in India." International Journal of Business Law and Management, 8(2), 203-220.
- 5. Singh, V., & Tiwari, S. (2023). "Exploring the Potential of ONDC in Democratizing E-commerce: A Study on Consumer Perceptions and Behavior." Journal of Marketing and Consumer Behavior, 12(4), 176-193.
- Jain, R., & Pandey, A. (2024). "Challenges and Opportunities for ONDC Implementation: Insights from E-commerce Stakeholders." Journal of Technology and Policy Analysis, 9(1), 30-48.
- Agarwal, S., & Saxena, R. (2023). "Evaluating the Technological Infrastructure of ONDC: Implications for E-commerce Innovation and Growth." International Journal of Information Technology Management, 6(3), 102-118.