



## **The Impact of Loyalty on Customer Retention: The Case of Lebanon**

*Sahar Alayli\**

*Doctorate of Business Administration at Beirut Arab University, Beirut, Lebanon*

DOI: <https://doi.org/10.55248/gengpi.4.823.50765>

### **ABSTRACT**

In today's business world, the effect of marketing methods on customer retention is a crucial subject for research. While companies work to improve their marketing tactics, there is a dearth of research on how these tactics affect client satisfaction. Because of this study vacuum, the connection between marketing tactics and customer happiness is poorly understood. The fact that firms are not fully aware of the marketing tactics that will increase consumer retention is one of the significant issues in this sector. Businesses spend a lot of money on marketing campaigns to advertise their goods and services, but they are unsure which movements will result in higher consumer retention. Companies may invest in costly marketing techniques due to this lack of awareness, which can lead to expensive blunders. Lack of agreement on what defines customer happiness is another issue. Therefore, it is crucial to comprehend the various aspects of client retention, including the product or service's quality, pricing, accessibility, and customer service. A survey questionnaire will be given to the chosen respondents to obtain the primary data for this study. Data on consumers' opinions of marketing tactics and levels of retention will be gathered using the survey questionnaire. Online distribution methods for the survey will include social media and email. The benefit of employing online distribution platforms is that they make reaching many respondents with the survey questionnaire quick and straightforward. Additionally, internet platforms allow researchers to monitor the response rate and remind non-respondents. The questionnaire will be pre-tested on a small sample of consumers before the survey's administration to ensure it is unambiguous, concise, and simple to comprehend. Any necessary changes to the questionnaire will be made using the feedback from the pre-test. Loyalty and retention of customers are two vital indicators of a company's future development and prosperity. Long-term success and sustainable expansion depend on establishing and nurturing relationships with a devoted consumer base. This research investigates the connection between brand loyalty and customer retention, specifically how brand loyalty affects a consumer's propensity to remain loyal to a particular brand or business. One definition of customer loyalty is the extent to which a consumer identifies with a specific business, brand, or product. Repeat buyers are a company's best asset since they are satisfied with their purchases, vocal advocates, and brand advocates. They start spreading positive feedback about the company and ultimately help it expand.

Customer retention refers to a business's capacity to keep its clientele happy over time. It reflects how successful a firm has been at cultivating long-term connections with its clientele and a metric of consumer loyalty. Increased client lifetime value, lower customer acquisition expenses, and better brand reputation are just a few of the many advantages associated with a high customer retention rate. Loyalty from customers and keeping them as clients are interwoven. Customers loyal to a firm are more inclined to stick with it and continue making purchases. There are several important things at play here:

Customers who have built a strong loyalty to a business are less likely to defect to a rival. Customers are more likely to stick with a company they see as constant, trustworthy, and capable of fulfilling their demands. Loyal clients tend to have nothing but good experiences when dealing with a corporation. Customers who have a great experience with a company due to factors like customized interactions, high-quality service, and hassle-free transactions are likelier to stay with that company.

**Keywords:** Customer Retention, Customer Loyalty, Social Exchange Theory, Expectancy Disconfirmation Theory

### **Background Overview**

In contemporary company practices, marketing methods significantly influence client happiness. Companies must prioritize customer happiness to compete in today's fiercely competitive industry (Christina & Yasa, 2021). An effective marketing plan can increase customer retention by cultivating a positive brand image, fulfilling consumer wants and expectations, and forging strong customer relationships (Reinikainen et al., 2021). By fostering a positive brand image, marketing methods can impact customer retention. The brand image of a business is how clients view it and its goods or services (Hamade, 2021). Marketing tactics, including public relations, social media, and advertising, can affect how customers view a business. Companies may boost customer retention and loyalty by projecting a favorable image that appeals to consumers (He et al., 2019).

Marketing techniques also impact customer retention by satisfying customers' requirements and expectations. Understanding the target market's needs, preferences, and expectations is necessary for developing effective marketing strategies (De Cicco et al., 2022). Companies are more likely to satisfy their clients and keep their loyalty if they successfully address these demands and expectations through their marketing activities (Chu, 2018). Another way marketing efforts affect customer happiness is by fostering strong customer relationships (Chang et al., 2020). Positive interactions and encounters with a business promote the development of customer connections. Customers should be engaged through various channels, including social media,

email, and in-person meetings (ibret et al., 2018). Companies can create enduring relationships that raise customer retention and loyalty by offering personalized experiences and displaying a genuine interest in their needs (Wu et al., 2017). Marketing techniques are crucial in determining client happiness in today's fiercely competitive economy according to Shatila & Jalloul (2022). A strong brand image can be developed, client demands, and expectations can be met, and strong customer connections can be cultivated. Companies can acquire a competitive advantage and long-term success by prioritizing customer retention in their marketing initiatives.

---

## Problem Statement

In today's business world, the effect of marketing methods on customer retention is a crucial subject for research. While companies work to improve their marketing tactics, there is a dearth of research on how these tactics affect client happiness (Chang et al., 2020). Because of this study vacuum, the connection between marketing tactics and customer happiness is poorly understood (Riorini, 2018). The fact that firms are not fully aware of the marketing tactics that will increase consumer retention is one of the significant issues in this sector. Businesses spend a lot of money on marketing campaigns to advertise their goods and services, but they are unsure which movements will result in higher consumer retention. Companies may invest in costly marketing techniques due to this lack of awareness, which can lead to expensive blunders (ibret et al., 2018). Lack of agreement on what defines customer happiness is another issue. Therefore, it is crucial to comprehend the various aspects of client retention, including the product or service's quality, pricing, accessibility, and customer service according to Shatila & Alozian (2019).

Businesses must also determine the most effective marketing approaches to boost client pleasure. Without knowing how a marketing strategy will affect consumer happiness, it is not enough to invest in it unthinkingly. Businesses must research marketing tactics to increase client happiness (Riorini, 2018). More research is needed on the effect of marketing methods on consumer retention. Companies must spend money on research to find the best marketing tactics to increase client happiness (Sadeli et al., 2023). Companies must also recognize the most effective approaches to satisfy consumers' demands and expectations and comprehend the numerous elements that go into customer retention. By doing this, companies may improve their marketing tactics and raise client retention, contributing to long-term success.

---

## Research Significance

Businesses prioritize customer happiness to compete in today's cutthroat economy. Effective marketing methods can increase customer retention by developing a great brand image, fulfilling consumer wants and expectations, and forging solid customer relationships. But there is little data on how marketing tactics affect customer happiness (Hwang et al., 2020; van Esch et al., 2018). Customers happy with the service are more likely to return and recommend the firm, bringing in repeat business and new clients. Companies may foster long-term success by putting money into marketing initiatives that put the needs of their customers first.

Effective marketing techniques can assist companies in standing out from the competition and developing a distinctive brand identity that appeals to consumers. Businesses can modify their plans to match the demands and expectations of their target audience and set themselves apart from their rivals by analyzing the effects of various marketing methods on consumer retention (Truong & Nguyen, 2020). Businesses can better understand their customers and what they want by researching how marketing methods affect customer retention. This knowledge can help organizations satisfy the requirements and expectations of their consumers and promote long-term success by guiding the creation of their products, service offerings, and marketing strategies.

Customers happy with their experience are likelier to buy more goods or services from the company and are less likely to switch to a rival. Businesses can boost revenue growth and improve their bottom line by investing in marketing methods to enhance customer happiness. Marketing tactics can improve the reputation of a brand. The success of a business depends on its reputation as a brand. Strengthening a company's reputation can help to boost consumer trust, loyalty, and advocacy. Successful marketing techniques that prioritize customer retention can do this. Businesses may strengthen their brand reputation and increase their long-term success by investing in marketing techniques that put the needs of their customers first.

---

## Theoretical Framework

### Social Exchange Theory

An explanation of social conduct and interaction as an exchange process is provided by the sociological and psychological theory known as the social exchange theory. According to this idea, people behave in social circumstances according to their choices' perceived benefits and costs (Hwang et al., 2020; Suhartanto et al., 2019; van Esch et al., 2018). People weigh the benefits and drawbacks of social contact and act optimistically while reducing disadvantages (Han & Kim, 2017; Reinikainen et al., 2021). The core tenet of the social exchange theory is that there is an exchange of benefits and costs in every social contact (Han & Kim, 2017; Reinikainen et al., 2021; van Esch et al., 2018). Rewards are favorable results or advantages people gain from social engagement, including friendship, love, status, or money. Costs are the undesirable results or trade-offs people make while interacting with others, such as giving up time, energy, or resources.

The Social Exchange Theory is frequently used to describe customer behavior in marketing. Before purchasing, consumers weigh the costs and benefits of various goods and services (Martnez-González & Alvarez-Albelo, 2021; Truong & Nguyen, 2020; Varma et al., 2020). The value people anticipate receiving from a good or service is commonly referred to as the value proposition based on perceived advantages. Costs include the product's price, the time and effort needed to buy and utilize it, and any dangers or unfavorable results that may be involved (Sarabia-Andreu et al., 2019; White Baker et al.,

2019). Customers can be attracted and kept using marketing techniques to maximize the advantages and minimize expenses. For instance, loyalty programs reward customers who make further purchases or make referrals, raising the perceived value of the exchange. In contrast, discounts or free delivery promotions can reduce the perceived cost of buying a product.

The Social Exchange Theory also explains social relationship growth and evolution. People interact with others based on their perceptions of the benefits and drawbacks of the relationship. The connection will likely persist and grow if the benefits exceed the disadvantages. However, the link will likely deteriorate or dissolve if the costs outweigh the benefits. Particularly in marketing and consumer behavior, the Social Exchange Theory is essential for comprehending social behavior and interaction (El Khoury et al., 2023; Puspitasari et al., 2018; Raza & Zaman, 2021). Businesses can create marketing strategies that maximize the perceived benefits of their products and services while minimizing the perceived costs by considering the benefits and costs of social interactions. Additionally, comprehending the tenets of social exchange theory can aid companies in creating and preserving long-lasting interactions with their clients.

#### Expectancy-Disconfirmation Theory

A social psychology theory called expectancy-disconfirmation theory explains how people assess and judge their experiences, particularly in the context of consumer goods or services. This theory contends that the level of client expectations and perceived quality of a good or service impact customer retention (Raza & Zaman, 2021). Customers are more likely to be satisfied if the perceived quality meets or surpasses their expectations than they are to be unhappy if the opposite is true. According to the Expectancy-Disconfirmation Theory, buyers build expectations based on their prior experiences, recommendations from others, advertising, and other information sources (M. El Khoury et al., 2023; Puspitasari et al., 2018; Sreen et al., 2018). These anticipations serve as a yardstick by which the experience is measured. Customers feel positive disconfirmation when the perceived quality of a good or service exceeds their expectations, which leads to high retention. Contrarily, when perceived quality falls short of expectations, the customer has a lousy disconfirmation, which results in disengagement (Mustikasari, 2017; Seo & Kim, 2019).

Businesses must accurately create and manage client expectations to increase customer retention. Effective marketing communications that deliver accurate and realistic information about the good or service are one approach to do this. A corporation must make sure that a product meets or surpasses the quality standards of its clients, for instance, if it advertises the product as being of high quality (Budiarani & Nugroho, 2022; Castellini et al., 2021; Jaiswal & Kant, 2018). Service guarantees and warranties that provide customers confidence that the good or service will live up to their expectations are another technique to control customer expectations. Businesses that depend on recurring business should pay particular attention to the Expectancy-Disconfirmation Theory (Hewei & Youngsook, 2022; Maichum et al., 2016; Mekawie & Hany, 2019). Companies can increase customer loyalty and retention by managing client expectations and delivering high-quality goods or services that match or exceed these expectations. Contrarily, failure to satisfy customers can lead to unfavorable word-of-mouth and harm the company's reputation.

---

## Variables Conceptualization

### Customer loyalty

Customer loyalty is a customer's commitment to consistently doing business with a specific firm or brand. As loyal consumers are more likely to make repeat purchases, provide favorable reviews and refer business, and contribute to the development of a strong brand image, loyalty is essential to a company's success (Budiarani & Nugroho, 2022; Castellini et al., 2021; Hewei & Youngsook, 2022). Because recruiting new customers often costs more than keeping existing ones, client loyalty is crucial for businesses. Client retention, trust, and emotional ties to a brand are some elements that affect customer loyalty. The extent to which a customer's expectations are met or exceeded by a business determines customer retention (Chai et al., 2022; Maichum et al., 2016; Mekawie & Hany, 2019). When satisfied with a company's products or services, customers are likelier to return and recommend the business to others. Trust is also essential in building customer loyalty, as customers are more potential to remain loyal to a company they trust to deliver high-quality products or services according to Ushakov & Shatila (2022).

Another critical component of client loyalty is emotional attachment. Customers are likelier to stick with a brand over time if they have a deep emotional connection. Effective marketing tactics that establish a sense of community or contact with the company can encourage emotional attachment. For example, a company might create a loyalty program that rewards customers for their loyalty, or they might make a brand identity that aligns with the values and beliefs of their target audience (Chai et al., 2022). Customer loyalty can be measured in various ways, including repeat purchases, referrals, and customer retention rates. Because they show that clients are eager to conduct business with a company permanently, repeat purchases signify customer loyalty (Mekawie & Hany, 2019). Because they demonstrate that customers are referring the company to others, referral rates are another crucial indicator of customer loyalty. Customer retention rates measure the percentage of customers who continue to do business with a company over time, and they are an essential indicator of a company's ability to retain customers (Maichum et al., 2016).

### Customer retention

The practice of keeping current customers happy and enticing them to keep doing business with a company over time is referred to as customer retention. Keeping consumers is essential for organizations because doing so often results in lower costs than acquiring new ones (Karupiah & Ramayah, 2022; Liu & Li, 2019; Mekdessi et al., 2021). Customer retention is essential to a company's long-term performance since it can boost sales, reduce customer acquisition costs, and improve brand perception. Businesses can employ a variety of tactics to increase client retention rates. Delivering high-quality goods or services that satisfy or beyond customers' expectations is among the most crucial things to do (Jin et al., 2020; Petcharat & Leelasantham, 2021; Varma et al., 2020). Customers are more likely to remain devoted and go on doing business with a firm over time when they are pleased with the

offerings. Companies can also increase customer retention rates by offering exceptional customer service, which includes reacting promptly and efficiently to client inquiries, complaints, and criticism.

Offering rewards and loyalty programs is a crucial tactic for enhancing customer retention. Customers are rewarded for their loyalty with loyalty programs, which incentivize them to keep doing business with the company. These programs come in various formats, including point-based systems, premium discounts, and customized promos (Cornish et al., 2019; Petcharat & Leelasantitham, 2021; Silva et al., 2021). The secret is to provide rewards that the client can relate to and find valuable because this can foster feelings of appreciation and value. Businesses can increase customer retention rates by personalizing the customer experience using customer data (Bhati et al., 2022; Kim et al., 2019; Verlegh & Steenkamp, 1999). Customizing goods, services, and marketing materials to suit customers' requirements and preferences constitutes personalization. This can involve using customer data to provide personalized product recommendations, sending customized marketing messages based on customer behavior, or offering tailored support and assistance.

---

## Empirical Literature

Consumer retention and loyalty are two key marketing ideas that are interconnected. A consumer's emotional and behavioral commitment to a company, good, or service is called loyalty. Conversely, consumer retention refers to a business's capacity to keep clients over time. According to Mitchel (2019), there is a significant and reciprocal relationship between loyalty and customer retention since each influences and is influenced by the other. Higher consumer retention rates result from loyal consumers' propensity to stick around for extended periods. A devoted consumer is likelier to repeat purchases, suggest the brand to others, and stay involved with the business. They are also less likely to switch to a rival. According to Shatila & Alozian (2023), companies can deepen their loyal customers' commitment to the brand by rewarding them with special promotions, discounts, and other incentives. On the other hand, consumer loyalty is also greatly influenced by client retention. As customers can enjoy the advantages of the product or service for a more extended period, businesses that can keep their clients over time are more likely to develop strong connections with them. This boosts brand loyalty by increasing customer loyalty, trust, and emotional ties to the company.

---

## Data Collection Methods

A survey questionnaire will be given to the chosen respondents to obtain the primary data for this study. Data on consumers' opinions of marketing tactics and levels of retention will be gathered using the survey questionnaire. Online distribution methods for the survey will include social media and email. The benefit of employing online distribution platforms is that they make reaching many respondents with the survey questionnaire quick and straightforward. Additionally, internet platforms allow researchers to monitor the response rate and remind non-respondents. The questionnaire will be pre-tested on a small sample of consumers before the survey's administration to ensure it is unambiguous, concise, and simple to comprehend. Any necessary changes to the questionnaire will be made using the feedback from the pre-test.

---

## Tools for Data Analysis

Statistical analysis will be the main instrument for data analysis in this study. A spreadsheet tool, such as Microsoft Excel or Google Sheets, will be used to enter the data gathered by the survey questionnaire. The data will be entered into statistical programs like SPSS (Statistical Package for the Social Sciences). To explain the features of the data, the analysis will start with descriptive statistics, including frequency tables, measures of central tendency, and measures of variability.

---

## Descriptive Statistics

To achieve the objectives of this research, data about the demographic characteristics of the participants were collected. The respondents were classified based on age, gender, marital status, salary, educational level, and job title.

The classification of the respondents based on gender is shown in Table 1.

*Table 1 Descriptive Statistics on Gender*

Item	Frequency	Percent	Valid Percent	Cumulative Percent
Female	51	47.4	47.4	47.4
Male	48	52.6	52.6	100.0
Total	99	100.0	100.0	

Table 1 shows the descriptive statistics on gender for a sample of 400 individuals. Of the sample, 51 individuals (47.4%) were female, and 48 (52.6%) were male. The cumulative percent column shows the cumulative percentage of individuals in each category. In this case, the cumulative percentage of females is 47.4%, which means that 47.4% of the sample was female or less, while the cumulative percentage of males is 100%, which means that all individuals in the sample were either male or female.

The classification of the respondents based on age is shown in Table 2.

Table 2 Descriptive Statistics on Age

Age	Frequency	Percent	Valid Percent	Cumulative Percent
18-25	30	9.4	9.4	9.4
25 to less than 30	35	27.1	27.1	36.5
30 to less than 35	24	45.1	45.1	81.6
36 to less than 40	5	15.4	15.4	97
40 to less than 50	5	2	2	99
Total	99	100.0	100.0	

Table 2 shows the descriptive statistics on age for a sample of 9 individuals. The sample is divided into five age groups: 18-25, 25 to less than 30, 30 to less than 35, 36 to less than 40, and 40 to less than 50.

The cumulative percent column shows the percentage of individuals in each age group. In this case, the cumulative percentage of individuals in the 18-25 age group is 9.4%, which means that 9.4% of the sample were aged between 18-25 years or less. The cumulative percentage of individuals in the 25 to less than 30 age group is 36.5%, meaning that 36.5% of the sample were aged between 25 and 30 years or under. The cumulative percentage of individuals in the 30 to less than 35 age group is 81.6%, meaning that 81.6% of the sample were aged between 30 and less than 35 years or less. The cumulative percentage of individuals in the 36 to less than 40 age group is 97%, meaning that 97% of the sample were aged between 36 and less than 40 years or less. The cumulative percentage of individuals in the 40 to less than 50 age group is 99%, meaning that 99% of the sample were aged between 40 and less than 50 years or less.

## Regression Analysis

### Model Summary

Model	R	R Square	Adjusted R Square	Std. Error of the Estimate
1	.294 <sup>a</sup>	.087	.071	.921

a. Predictors: (Constant), Customer Loyalty, Customer Retention

Coefficients						
Model		Unstandardized Coefficients		Standardized Coefficients	T	Sig.
		B	Std. Error	Beta		
1	(Constant)	1.899	.231		8.208	.085
	Customer Loyalty	.178	.078	.207	2.272	.025
	Brand Loyalty	.272	.089	.278	3.045	.003

a. Dependent Variable: Customer Retention

Table 3 Regression Analysis

The regression analysis examines the relationship between customer loyalty, brand loyalty, and customer retention. The analysis reveals that the model has a weak positive correlation ( $R = 0.294^a$ ) between the predictors and the dependent variable. Only 8.7% of the variation in customer retention can be explained by the predictors ( $R^2 = 0.087$ ). After adjusting for the number of predictors, the adjusted R Square is 0.071. The standard error of the estimate is 0.921, which represents the average difference between the observed and predicted values.

The coefficients table provides further insights:

The intercept term (constant) has an unstandardized coefficient of 1.899 and is statistically significant at a significance level of 0.085.

Customer Loyalty has an unstandardized coefficient of 0.178, indicating that a one-unit increase in customer loyalty leads to a predicted increase in customer retention of 0.178 units. The standardized coefficient (Beta) is 0.207, statistically significant at a significance level 0.025.

Brand Loyalty has an unstandardized coefficient of 0.272, suggesting that a one-unit increase in brand loyalty leads to a predicted increase in customer retention of 0.272 units. The standardized coefficient (Beta) is 0.278, statistically significant at a significance level of 0.003.

The regression formula for predicting customer retention based on customer loyalty (CL) and brand loyalty (BL) is as follows:  $\text{Customer Retention} = 1.899 + 0.178 * \text{CL} + 0.272 * \text{BL}$ .

This formula estimated the expected level of customer retention based on customer and brand loyalty values.

## Pearson Correlations

		Customer Loyalty	Brand Loyalty	Customer Retention
Customer Loyalty	Pearson Correlation	1	.274	.236
	Sig. (2-tailed)		.001	.001
	N	99	99	99
Brand Loyalty	Pearson Correlation	.274	1	.266
	Sig. (2-tailed)	.001		.001
	N	99	99	99
Customer Retention	Pearson Correlation	.236	.266	1
	Sig. (2-tailed)	.001	.001	
	N	99	99	99

Table 4 Pearson Correlations

Table 4 presents the Pearson correlation coefficients between Customer Loyalty, Brand Loyalty, and Customer Retention. The correlations measure the strength and direction of the linear relationship between these variables.

### Customer Loyalty and Brand Loyalty:

The Pearson correlation coefficient between Customer Loyalty and Brand Loyalty is 0.274, indicating a positive correlation between the two variables.

The correlation is statistically significant at a significance level of 0.001, suggesting that the relationship is unlikely to have occurred by chance.

The sample size (N) for both variables is 123.

### Customer Loyalty and Customer Retention:

The Pearson correlation coefficient between Customer Loyalty and Customer Retention is 0.236, indicating a positive correlation between the two variables.

The correlation is statistically significant at a significance level of 0.001, indicating that the relationship is unlikely to have occurred by chance.

The sample size (N) for both variables is 123.

### Brand Loyalty and Customer Retention:

The Pearson correlation coefficient between Brand Loyalty and Customer Retention is 0.266, indicating a positive correlation between the two variables.

The correlation is statistically significant at a significance level of 0.001, suggesting that the relationship is unlikely to have occurred by chance.

The sample size (N) for both variables is 123.

The correlation coefficients indicate positive relationships between Customer Loyalty, Brand Loyalty, and Customer Retention. Higher levels of Customer Loyalty and Brand Loyalty tend to be associated with higher levels of Customer Retention. These correlations provide insights into the strength and direction of the linear associations between the variables in the dataset.

## Findings

Loyalty and retention of customers are two vital indicators of a company's future development and prosperity. Long-term success and sustainable expansion depend on establishing and nurturing relationships with a devoted consumer base. This research investigates the connection between brand loyalty and customer retention, specifically how brand loyalty affects a consumer's propensity to remain loyal to a particular brand or business. One definition of customer loyalty is the extent to which a consumer identifies with a specific business, brand, or product. Repeat buyers are a company's best asset since they are satisfied with their purchases, vocal advocates, and brand advocates. They start spreading positive feedback about the company and ultimately help it expand.

Customer retention refers to a business's capacity to keep its clientele happy over time. It reflects how successful a firm has been at cultivating long-term connections with its clientele and a metric of consumer loyalty. Increased client lifetime value, lower customer acquisition expenses, and better brand reputation are just a few of the many advantages associated with a high customer retention rate. Loyalty from customers and keeping them as clients are interwoven. Customers loyal to a firm are more inclined to stick with it and continue making purchases. There are several important things at play here:

Customers who have built a strong loyalty to a business are less likely to defect to a rival. Customers are more likely to stick with a company they see as constant, trustworthy, and capable of fulfilling their demands. Loyal clients tend to have nothing but good experiences when dealing with a corporation.

Customers who have a great experience with a company due to factors like customized interactions, high-quality service, and hassle-free transactions are likelier to stay with that company.

Customers loyal to a brand are less likely to be affected by price reductions or rival discounts. They are less likely to switch due to price alone because they put a higher value on the whole brand experience and the advantages they get from the connection. Customers dedicated to the brand are more likely to make further purchases inside your store and from other vendors. The business case for keeping these clients is strengthened by the money they help generate. Loyal consumers often become brand champions, enthusiastically endorsing the company to their friends and family. In addition to improving customer retention, good word of mouth spread by loyal consumers may bring in new customers and influence their choice to remain with the firm.

Loyalty is a key factor in keeping customers coming back. Customers who have developed a strong emotional connection to a brand are more inclined to continue doing business with that brand. Building trust, providing excellent service, engaging in one-on-one conversations, and offering unique customer benefits are ways organizations may increase their retention rates. An organization's capacity to compete and survive in today's volatile market is directly tied to its ability to create and execute successful client retention strategies.

Customer loyalty and repeat business are the most critical drivers of a company's development and prosperity. Creating a recognizable brand and encouraging client loyalty is crucial to sustaining sales. This study aims to investigate the connection between brand loyalty and customer retention, focusing on how the latter affects the former.

Customers with an intense feeling of devotion, trust, and preference for a particular brand are said to be loyal to that brand. It comes when consumers have a good time with a brand when the company consistently delivers on its promises, and when customers feel emotionally connected to the brand. Repeat buyers and brand advocates are invaluable to any business, and loyal consumers are the key to success. A company's success over time may be gauged by how well it keeps its current clientele happy. It measures the success of a company's tactics to attract and retain customers. Advantages such as higher client lifetime value, decreased acquisition costs, and enhanced brand reputation are linked to increased customer retention rates.

Customer retention and brand loyalty go hand in hand. Brand loyalty has a significant effect on customer retention. Several important things are at play here: Emotional attachment to a brand is a critical factor in brand loyalty. Customers who have positive associations with a business are more likely to re-purchase from that business, leading to increased customer retention. Brands gain credibility and trust when reliably fulfilling their promises and customers' expectations. Customers tend to stick with a reputable company if they believe in the brand. Customer retention rates rise when businesses consistently provide high-quality goods and services.

Customers are more loyal to a company and its products when they find something special in what it offers. Brands that stand out in the market by offering their customers something new, better, or different are more likely to see continued success. Customers are more inclined to stick with a brand for the long haul if the company provides them unique advantages. Customers with a great experience with a company frequently become "brand advocates" or proponents of that company. Consumers committed to your brand are your best advocates, and the positive feedback they provide may significantly impact your ability to retain current consumers and win over new ones. Brand-loyal consumers are less inclined to defect to rivals, even when presented with enticing incentives from such firms. Because of the emotional investment they have made in the company, they are less likely to abandon ship and more likely to remain loyal customers.

Customer retention is greatly aided by fostering brand loyalty. Customers are more likely to remain loyal and have an ongoing affiliation with a brand if they feel a strong emotional connection to the product or service. Brand loyalty and customer retention may be fostered by cultivating solid emotional ties, delivering constant value, and differentiating from rivals. Increased customer lifetime value is only one of the many benefits of using a successful customer retention strategy that capitalizes on the power of brand loyalty to build and sustain a company's reputation and revenue stream over time.

---

## Recommendations

The long-term health of every company depends on maintaining a loyal customer base. The best way to improve sales, repeat business, and word-of-mouth is to establish and maintain solid connections with consumers. To assist companies in developing their client connections and achieving sustainable growth, this section offers suggestions for increasing customer loyalty and retention. Invest in providing memorable interactions with your brand at every point of contact. Get to know your customers' wants, dislikes, and pain spots so you can tailor your service. To increase customer satisfaction and loyalty, providing efficient and responsive customer service, simplifying operations, and quickly handling concerns are essential.

Create a solid brand identity by emphasizing honesty and reliability. Maintain open lines of communication, always follow through on brand commitments, and provide excellent goods and services. Build trust and a deeper emotional connection with your brand by including your consumers in brand stories, CSR projects, and local events. Create and roll out a customer loyalty program that rewards loyal customers and encourages them to make more purchases. Provide early access to new offerings, exclusive discounts, and other perks. Maintaining consumer loyalty requires regular program changes and personalized messages.

Use information about your customers and technological tools to provide them with individualized service. Use client segmentation and behavior analysis to learn about specific tastes so you can tailor your services and content accordingly. Make it possible for consumers to tailor purchases to their preferences. Encourage your customers to share their thoughts and ideas by actively soliciting feedback. Gather information via feedback methods, including questionnaires, reviews, and social media monitoring. Put this information to use to boost customer happiness, fix problems, and improve service. Customers given a voice in the feedback process are more likely to feel appreciated, which increases their loyalty.

Create favorable feelings in your consumers and give them an experience they won't forget. Use narratives, user-generated material, and emotive marketing to connect with your audience. Strengthen client loyalty by creating a feeling of community and belonging via social media, private events, and online forums. Keep giving back to your consumers even after the sale is made. Give clients the tools they need to get the most out of your goods and services by providing them with tutorials, guides, and other instructional material. Establish the company as an industry leader and primary resource to attract and retain customers.

Facilitate and incentivize existing consumers to take on the role of brand ambassadors. Get them to spread the word through word-of-mouth, testimonials, and social media about how excellent your service is. Acknowledge and reward brand advocates to strengthen consumer loyalty and encourage more participation. Constantly monitor client retention, loyalty, and satisfaction rates. Determine patterns and room for growth by analyzing customer actions, churn rates, and comments. Use this information to fine-tune your strategy, respond to consumer complaints, and aggressively hold on to your most vulnerable clients. Create a company culture that values happy and loyal customers above everything else. Ensure the staff is well-trained and aware of the value of repeat business from satisfied customers. Foster interdepartmental cooperation to ensure all efforts focus on satisfying and keeping customers.

A holistic strategy that prioritizes the customer experience, brand authenticity, personalization, and continuous value is necessary to increase customer loyalty and retention. Strong client connections, which in turn generate customer loyalty and long-term success, are all possible if firms follow these suggestions. Fostering long-term commitment and maximizing retention rates requires placing a premium on customer-centric tactics and constantly upgrading based on client input.

## REFERENCES

- Alozian, M., & Shatila, K. (2023). The Impact of Lipstick Effect on Purchasing Intention: The Case of The Lebanese Cosmetics Industry. *The EUrASEANs: journal on global socio-economic dynamics*, (3 (40)), 57-67.
- Bhati, N. S., Vijayvargy, L., & Pandey, A. (2022). Role of E-Service Quality (E-SQ) on Customers' Online Buying Intention: An Extended Theory of Planned Behavior. *IEEE Access*, 10, 77337–77350. <https://doi.org/10.1109/ACCESS.2022.3190637>
- Budiarani, V. H., & Nugroho, S. S. (2022). Is Interface Quality and Information Quality on Online Review Matters? *ACM International Conference Proceeding Series*. <https://doi.org/10.1145/3557738.3557832>
- Castellini, G., Savarese, M., & Graffigna, G. (2021). The Impact of COVID-19 Outbreak in Italy on the Sustainable Food Consumption Intention From a “One Health” Perspective. *Frontiers in Nutrition*, 8. <https://doi.org/10.3389/fnut.2021.622122>
- Chai, S., Choi, B., Kim, M., & Cheng, T. C. E. (2022). Why do people speak about products online? The role of opinion leadership. *Information Technology and Management*. <https://doi.org/10.1007/s10799-022-00359-7>
- Chang, H. H., Lu, Y.-Y., & Lin, S. C. (2020). An elaboration likelihood model of consumer respond action to facebook second-hand marketplace: Impulsiveness as a moderator. *Information and Management*, 57(2). <https://doi.org/10.1016/j.im.2019.103171>
- Christina, Y., & Yasa, N. N. K. (2021). Application of theory of planned behavior to study online booking behavior. *International Journal of Data and Network Science*, 5(3), 331–340. <https://doi.org/10.5267/j.ijdns.2021.5.010>
- Chu, K. M. (2018). Mediating influences of attitude on internal and external factors influencing consumers' intention to purchase organic foods in China. *Sustainability (Switzerland)*, 10(12). <https://doi.org/10.3390/su10124690>
- Cornish, A. R., Ashton, B., Raubenheimer, D., & McGreevy, P. D. (2019). Australian Consumers' Knowledge and Concern for Animal Welfare in Food Production: Influences on Purchasing Intentions. *Society and Animals*, 30(1), 23–50. <https://doi.org/10.1163/15685306-12341601>
- De Cicco, R., Iacobucci, S., Aquino, A., Alparone, F. R., & Palumbo, R. (2022). Understanding Users' Acceptance of Chatbots: An Extended TAM Approach. In *Lecture Notes in Computer Science (including subseries Lecture Notes in Artificial Intelligence and Lecture Notes in Bioinformatics)*: Vol. 13171 LNCS. [https://doi.org/10.1007/978-3-030-94890-0\\_1](https://doi.org/10.1007/978-3-030-94890-0_1)
- Erkan, I., & Evans, C. (2016). The influence of eWOM in social media on consumers' purchase intentions: An extended approach to information adoption. *Computers in Human Behavior*, 61, 47–55. <https://doi.org/10.1016/j.chb.2016.03.003>
- Ghazali, E. M., Al Halbusi, H., Abdel Fattah, F. A. M., Hossain Uzir, M. U., Mutum, D. S., & Tan, F.-L. (2022). A study of player behavior and motivation to purchase Dota 2 virtual in game items. *Kybernetes*. <https://doi.org/10.1108/K-08-2021-0678>
- Hamade, L. (2021). The Impact of COVID-19 on E-commerce Use in Lebanon: A Quantitative Study. In *Resilience and Economic Intelligence Through Digitalization and Big Data Analytics* (pp. 88–97). Sciendo. <https://doi.org/10.2478/9788366675704-010>
- Han, M. C., & Kim, Y. (2017). Why Consumers Hesitate to Shop Online: Perceived Risk and Product Involvement on Taobao.com. *Journal of Promotion Management*, 23(1), 24–44. <https://doi.org/10.1080/10496491.2016.1251530>
- He, Q., Duan, Y., Wang, R., & Fu, Z. (2019). Factors affecting consumers' purchase intention of eco-friendly food in China: The evidence from respondents in Beijing. *International Journal of Consumer Studies*, 43(5), 457–470. <https://doi.org/10.1111/ijcs.12525>



- Hewei, T., & Youngsook, L. (2022). Factors affecting continuous purchase intention of fashion products on social E-commerce: SOR model and the mediating effect. *Entertainment Computing*, 41. <https://doi.org/10.1016/j.entcom.2021.100474>
- Hwang, J., You, J., Moon, J., & Jeong, J. (2020). Factors affecting consumers' alternative meats buying intentions: Plant-based meat alternative and cultured meat. *Sustainability (Switzerland)*, 12(14). <https://doi.org/10.3390/su12145662>
- Jaiswal, D., & Kant, R. (2018). Green purchasing behaviour: A conceptual framework and empirical investigation of Indian consumers. *Journal of Retailing and Consumer Services*, 41, 60–69. <https://doi.org/10.1016/j.jretconser.2017.11.008>
- Jin, J., Zhao, Q., & Santibanez-Gonzalez, E. D. R. (2020). How chinese consumers' intentions for purchasing eco-labeled products are influenced by psychological factors. *International Journal of Environmental Research and Public Health*, 17(1). <https://doi.org/10.3390/ijerph17010265>
- Karuppiah, V., & Ramayah, T. (2022). Modeling hybrid cars adoption using an extended version of the theory of planned behavior. *Transportation Letters*. <https://doi.org/10.1080/19427867.2022.2091677>
- Kim, S. J., Maslowska, E., & Tamaddoni, A. (2019). The paradox of (dis)trust in sponsorship disclosure: The characteristics and effects of sponsored online consumer reviews. *Decision Support Systems*, 116, 114–124. <https://doi.org/10.1016/j.dss.2018.10.014>
- Liu, D., & Li, M. (2019). Exploring new factors affecting purchase intention of mobile commerce: trust and social benefit as mediators. *International Journal of Mobile Communications*, 17(1), 108–128. <https://doi.org/10.1504/IJMC.2019.096519>
- M. El Khoury, C., Choudhary, M., & F. Al Alam, A. (2023). Consumers' Online Purchasing Intentions Post COVID-19: Evidence from Lebanon and the Kingdom of Bahrain. *Administrative Sciences*, 13(1). <https://doi.org/10.3390/admsci13010017>
- Maichum, K., Parichatnon, S., & Peng, K.-C. (2016). Application of the extended theory of planned behavior model to investigate purchase intention of green products among Thai consumers. *Sustainability (Switzerland)*, 8(10). <https://doi.org/10.3390/su8101077>
- Martínez-González, J. A., & Álvarez-Albelo, C. D. (2021). Influence of site personalization and first impression on young consumers' loyalty to tourism websites. *Sustainability (Switzerland)*, 13(3), 1–18. <https://doi.org/10.3390/su13031425>
- Mekawie, N., & Hany, A. (2019). Understanding the Factors Driving Consumers' Purchase Intention of over the Counter Medications Using Social Media advertising in Egypt. *Procedia Computer Science*, 164, 698–705. <https://doi.org/10.1016/j.procs.2019.12.238>
- Mekdessi, S., Makdissi, R., & Al Jassar, G. (2021). E-commerce and financial performance during the COVID-19 period: the case of SMEs in Lebanon 1. Article in *IOSR Journal of Business and Management*, 23(9), 8–16. <https://doi.org/10.9790/487X-230906816>
- Mustikasari, F. (2017). The Influence of Value Perceptions and Country Origin to Luxury Purchase Intention and Brand Equity: The Case of Middle-Class Consumers in Indonesia (An Abstract). In *Developments in Marketing Science: Proceedings of the Academy of Marketing Science*. [https://doi.org/10.1007/978-3-319-47331-4\\_84](https://doi.org/10.1007/978-3-319-47331-4_84)
- Nakamura, T., Lloyd, S., Maruyama, A., & Masuda, S. (2022). Public Attitudes Toward Decontamination and Regional Regeneration: A Case Study of Hanford Site in Washington. *Journal of Disaster Research*, 17(7), 1165–1182. <https://doi.org/10.20965/jdr.2022.p1165>
- Petcharat, T., & Leelasanthitham, A. (2021). A retentive consumer behavior assessment model of the online purchase decision-making process. *Heliyon*, 7(10). <https://doi.org/10.1016/j.heliyon.2021.e08169>
- Prakash, G., & Pathak, P. (2017). Intention to buy eco-friendly packaged products among young consumers of India: A study on developing nation. *Journal of Cleaner Production*, 141, 385–393. <https://doi.org/10.1016/j.jclepro.2016.09.116>
- Puspitasari, N. B., Nugroho Susatyo, W. P., Amyhorsea, D. N., & Susanty, A. (2018). Consumer's Buying Decision-Making Process in E-Commerce. *E3S Web of Conferences*, 31. <https://doi.org/10.1051/e3sconf/20183111003>
- Raza, S. H., & Zaman, U. (2021). Effect of cultural distinctiveness and perception of digital advertising appeals on online purchase intention of clothing brands: Moderation of gender egalitarianism. *Information (Switzerland)*, 12(2), 1–19. <https://doi.org/10.3390/info12020072>
- Reinikainen, H., Tan, T. M., Luoma-aho, V., & Salo, J. (2021). Making and breaking relationships on social media: the impacts of brand and influencer betrayals. *Technological Forecasting and Social Change*, 171. <https://doi.org/10.1016/j.techfore.2021.120990>
- Riorini, S. V. (2018). Social media marketing toward perceptual consciousness and its impact on online purchasing intention. *European Research Studies Journal*, 21(1), 402–416.
- Sadeli, A. H., Perdana, T., Deliana, Y., & Onggo, B. S. (2023). Consumers' purchase behavior in short food supply chains using social commerce in Indonesia. *Journal of Cleaner Production*, 386. <https://doi.org/10.1016/j.jclepro.2022.135812>
- Sarabia-Andreu, F., Sarabia-Sánchez, F. J., & Moreno-Albaladejo, P. (2019). A new attitudinal integral-model to explain green purchase intention. *Sustainability (Switzerland)*, 11(22). <https://doi.org/10.3390/su11226290>
- Seo, M. J., & Kim, M. (2019). Understanding the purchasing behaviour of second-hand fashion shoppers in a non-profit thrift store context. *International Journal of Fashion Design, Technology and Education*, 12(3), 301–312. <https://doi.org/10.1080/17543266.2019.1611945>

- Shatila, K., & Alozian, M. (2019). Factors affecting employee turnover: the case of Lebanese retail companies. *Journal of Human Resources*, 7(2), 5-13.
- Shatila, K., & Jalloul, S. (2022). Digital Transformation and Innovation Management: The Case of Small-Medium Enterprises in Lebanon. In *Handbook of Research on Digital Transformation Management and Tools* (pp. 265-283). IGI Global.
- Silva, R., Azevedo, A., & Farhangmehr, M. (2021). Consumers' proneness to value corporate social responsibility as predictor of extra-role and intra-role behaviors. *Social Responsibility Journal*, 17(2), 164–180. <https://doi.org/10.1108/SRJ-10-2017-0214>
- Song, M., Zhang, X., & Liao, Q. (2016). Factors motivating the customers' SNS brand page behavior: Comparison between China and Korea. *Proceedings of the International Conference on Electronic Business (ICEB)*, 484–495.
- Sreen, N., Purbey, S., & Sadarangani, P. (2018). Impact of culture, behavior and gender on green purchase intention. *Journal of Retailing and Consumer Services*, 41, 177–189. <https://doi.org/10.1016/j.jretconser.2017.12.002>
- Suhartanto, D., Dean, D., Leo, G., & Triyuni, N. N. (2019). Millennial experience with online food home delivery: A lesson from Indonesia. *Interdisciplinary Journal of Information, Knowledge, and Management*, 14, 277–294. <https://doi.org/10.28945/4386>
- Tran, V. D., & Nguyen, H. A. T. (2020). Consumer attitudes towards beauty bloggers and paid blog advertisements on purchase intention in Vietnam. *Management Science Letters*, 10(5), 1017–1026. <https://doi.org/10.5267/j.msl.2019.11.008>
- Truong, T. H., & Nguyen, X. T. (2020). Factors affecting Organic Food Purchasing Decisions of Kindergartens in Ho Chi Minh City. *Journal of Distribution Science*, 18(7), 73–81. <https://doi.org/10.15722/jds.18.7.202007.73>
- Ushakov, D., & Shatila, K. (2022). The Impact of Engagement on Turnover Intention: The Case of United Arab Emirates Banks. *The EUrASEANs: journal on global socio-economic dynamics*, 5 (36), 94-105.
- van Esch, P., Arli, D., Castner, J., Talukdar, N., & Northey, G. (2018). Consumer attitudes towards bloggers and paid blog advertisements: what's new? *Marketing Intelligence and Planning*, 36(7), 778–793. <https://doi.org/10.1108/MIP-01-2018-0027>
- Varma, M., Kumar, V., Sangvikar, B., & Pawar, A. (2020). Impact of social media, security risks and reputation of e-retailer on consumer buying intentions through trust in online buying: A structural equation modeling approach. *Journal of Critical Reviews*, 7(1), 119–127. <https://doi.org/10.22159/jcr.07.01.22>
- Verlegh, P. W. J., & Steenkamp, J.-B. E. M. (1999). A review and meta-analysis of country-of-origin research. *Journal of Economic Psychology*, 20(5), 521–546. [https://doi.org/10.1016/S0167-4870\(99\)00023-9](https://doi.org/10.1016/S0167-4870(99)00023-9)
- White Baker, E., Hubona, G. S., & Srite, M. (2019). Does “Being There” Matter? The Impact of Web-Based and Virtual World's Shopping Experiences on Consumer Purchase Attitudes. *Information and Management*, 56(7). <https://doi.org/10.1016/j.im.2019.02.008>
- Wu, W.-Y., Quyen, P. T. P., & Rivas, A. A. A. (2017). How e-servicescapes affect customer online shopping intention: the moderating effects of gender and online purchasing experience. *Information Systems and E-Business Management*, 15(3), 689–715. <https://doi.org/10.1007/s10257-016-0323-x>
- Žibret, M., Hafner-Fink, M., & Kline, M. (2018). Testing an extended model of organic food purchasing behaviour. *Teorija in Praksa*, 55(1), 180–198.