



## **A Study on Working Capital Management & Impact of Profitability of Electrical Industries in India**

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### **ABSTRACT:**

Firms are ready to cut back funding prices and/or increase the funds offered for enlargement by minimizing the amount of funds pledged in current assets. We provide insights into the performance of surveyed companies across key components of capital management by victimization the CFO magazine's annual Capital Management Survey. We have a tendency to discover that important variations exist between industries in capital measures across time. In addition, we have a tendency to discover that these measures for operating capital modification considerably inside industries across time. We examine the worth impact of capital management (WCM) for an oversized sample people company between 2016-2020. Our results indicate (i) the existence of associate degree best level of capital policy; and (ii) companies that converge to it best level (either by increasing or decreasing their investment in working capital) improve their stock and in operation performance. We tend to additionally document that company investment is that the channel through that economical WCM interprets into superior firm performance. In particular, economical WCM permits companies to deploy underutilized company resources to higher-valued use, like the funding of money acquisitions. The results, which are robust to the presence of endogeneity, demonstrate that managers can create value by reducing their firm's number of days accounts receivable and inventories. Equally, shortening the cash conversion cycle also improves the firm's profitability

Keywords: Working capital, profitability, liquidity, current asset, current liabilities, descriptive analysis, correlation, regression.

### **1. Introduction:**

Management of Working capital is that the most significant activity in managing a corporation. An honest operating capital management will verify the property of the company's operation. A Good capital management will increase the company's profitableness. An adequate quantity of capital will make sure the company's ability to satisfy day-to-day expenses, starting with shopping for the raw materials till the belief of cash financial gain. The period of time required converting the raw materials into prepared materials, and to sell them until money is obtained is understood as operational cycle or Cash cycle. Associate degree excessive capital isn't sensible for the corporate as a result of it shows that there are a unit some unproductive funds embedded within the current assets. On the other hand, capital deficit can show the company's liquidity drawback. Whether or not the company's financial condition is healthy or not depends on the working capital effectiveness. The final objective of the corporate is to extend the shareholders' assets by increasing the company's profit. However, increase of profit while not being attentive to the company's liquidity can endanger the corporate itself. Accomplishment of the very best sales, once it's not accompanied by an honest owed management, will make the corporate overtrading. The corporate can face conditions wherever in a very bound amount of your time it cannot make request owing to a breakdown within the payments from the purchasers in order that it cannot pay off their short-term liabilities, and so it'll disrupt the company's activities. Therefore, it's necessary for the corporate to accelerate conversion money cycle so as to boost cash holding. The terms 'Cash is that the king' is a central part in each company's operational cycle. Managing operating capital there are a unit 2 key parts in determinant the optimal current plus level, particularly liquidity matter and trade-off between profitableness and risk. to see the amount of best current assets is to appear for the balance between the adequate liquidity the corporate wants and therefore the profit the corporate expects. In getting ready the allow capital and therefore the target for profit, the company's management additionally Considers macro-economic factors, like inflation rate and Indonesian monetary unit charge per unit towards North American country greenback. The inflation rate is employed to arrange cost, sales cost and administration fees. Indonesian monetary unit exchange towards North American country dollar is going to be wont to convert the revenue, the value and the scale. The increase of minimum wages and electricity rates carried out by the govt. could be a issue that may contribute to inflation. Thanks to the rise of production cost, the corporate can regulate the costs by increasing the sales worth. From demand purpose of read, the rise of sales worth can lower demand that presently can affect the company's production level. Rupiah exchange fluctuation towards North American country greenback additionally affects business noticeably as a result of the corporate makes a group action victimization Indonesian monetary unit and greenback currencies, whereas the monetary report uses North American country

greenback currency. Fluctuation of Indonesian monetary unit exchange towards North American country greenback can hardly be avoided, and it will cause fluctuation of internet capital. However, by anticipation and an honest monetary management, the danger is minimized. The Relationship Between the working capital management and profitability of selected Indian companies such as 1. Havells India ltd 2. Crompton Greaves consumer Electricals ltd 3. Bharat Heavy Electricals ltd, 4. ABB India ltd, 5. Bajaj Electricals ltd, on these 5 Electricals Industries to analyses 5 years working

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## 2. Review of literature:

Awalakki Manjunath (2020) has studied the efficiency of working capital management an efficiency index is constructed and compared with firm's profitability, and Return on Current Assets is used as proxy for measuring the firms' Profitability. The paper used statistical tools like correlation, and regression model, with diagnostic tests for justification of accuracy of the model. The study highlights that selected firms doesn't have significant relationship with earnings of the firms. The importance of Working capital management is not new the finance literature. Over twenty years agony, Large and Stickney (1980) reportable that the then-recent bankruptcy of W.T. Grant, a nationwide chain of department stores, ought to be anticipated as a result of the corporation had been running a deficit income from operations for eight of the last 10 years of its company life. As part of a study of the Fortune 500's money management practices, Gilbert and Reichert (1995) realize that accounts receivable management models square measure employed in fifty-nine % of these corporations to enhance capital comes, while inventory management models were employed in sixty % of the corporations. Additional recently, Faragher, Kleiman and Saho (1999) realize that fifty-five % of corporations within the S&P Industrial index complete some variety of an income assessment, but did not gift insights relate to assets and inventory management, or the variations of any current asset accounts or liability accounts across industries. Thus, mixed proof exists regarding the employment of capital management techniques. Categorization of sample studies below completely different themes is followed by a content analysis of an equivalent. This is essential because the content analysis highlights completely different proxies used as inputs that effectively drive efficient WCM. The findings of our study have many educational and sensible implications. First, it provides a plan concerning the foremost cited space of researches associated with WCM and also the recent growth of studies in this domain. Academicians will decide upon their future space of analysis supported the findings connected to the proxies and outcome from these studies. Second, it shows the foremost in Style Avenue for business the articles associated with WCM. It's been discovered from the analysis that majority of the impactful articles are printed in comparatively lower hierarchal journals. Therefore, this study identifies the rationale behind the same and lists down some innovative analysis inquiries to give bound future analysis directions. Third, the managers will use this finding to spot the relevant consequences of poor WCM. Finally, it can function a point of reference for studies associated with WCM. According to our restricted data, such an in-depth literature review on WCM is rare. So far, we have known following 3 studies that have performed elaborate literature review on WCM: upper class, 1988; Viscaria et al., 2011, Singh and Kumar, 2014. upper class (1988) given his review within the year 1988 but the foremost publication activities on WCM square measure occurred on and once money holdup of 2008. Viskari et al. (2011) in their WCM literature review used bibliometric strategies with a little sample of twenty-three firms and restricted articles printed from 1990 until 2010 that handled the WCM topic as a full and not one subarea of it. Singh and Kumar (2014) applied systematic literature review (SLR) technique for reviewing WCM literatures that were indexed in Google Scholar. Their content analysis was targeted on primarily 2 aspects, impact of WC on profitableness of firm and WC practices. Our current study differs from these 3 in bound ways in which. First, it considers the foremost recent pool of literature associated with WCM. Second, not like Singh and Kumar (2014), this study doesn't aim to research solely the present literature on bound themes like impact of WC on profitableness of the corporations. Rather, its purpose is to require a complete stock of literature, classify them on completely different themes, so determine some future scopes of research. Third and most significantly, this study analyzes the standard of journals, that have printed the highly cited articles on WCM, supported categorization or impact factors provided by Australian Business Deans Council (ABDC), Association of Business faculties (ABS), internet of Science, and Scopus.7 Thus, it provides some new insights concerning the possible sources of business studies on WCM. The remainder of this paper is organized as follows. Section a pair of describes the methodology of the study. Section three performs the citation-based analysis and lists down the foremost cited articles and journals on WCM. The content analysis of the foremost cited articles supported numerous themes square measure mentioned well in Section four. Section five presents the directions for future analysis on WCM and also the finally, Section 6 concludes the study

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## 3.Objectives:

- To draw concluding remarks on working capital management & profitability of selected Electricals companies by examining the effectiveness of working capital management practices of the sample firms.
- To analyze & evaluate working capital management with respect to track off between liquidity & profitability.
- To establish a relationship between working capital management & profitability of 5 selected Indian electrical companies over a period of 5 years from 2016 to 2020.
- Maintaining an appropriate level of working capital resources to ensure operational and growth aspects.
- To draw concluding remarks on working capital management & profitability of selected cement companies by examining the effectiveness of working capital management practices of the sample firms.
- To analyze relationship asset liquidity & relative finance liquidity in electricals industry.
- Reduction in the amount invested in the current asset. Minimization of the cash conversion cycle.
- The good net working capital is required to stay in a stable equilibrium. The ratio of current assets and current liabilities should be optimized.
- Working capital management focuses on minimizing cost of capital, rate of interest in some special cases.
- The finished goods should be sold as early as possible once they are produced and inventoried.
- The return on the investment made in current assets should be more than the weighted average cost of capital so as to ensure wealth maximization of the owners.

#### 4. Statement of the problem:

The present study is about working capital management of selected Indian electrical companies. It gets idea about the performances of working capital management in the selected companies. Working capital is essential for the working of any business. A manufacturing company needs some basic capital for producing goods in order to commence sales. It has to take care of production expenses, administration expenses as well as selling expenses. This study analyses the efficiency of working capital position of selected companies. It has identified areas which can be improved. Also, the study has made suggestion to help the management of companies to better Utilize corporate resources. It analyses the efficiency of working capital management and its components i.e., Inventory, cash and bank balances, and various current liabilities. The study attempts to determine the efficiency and effectiveness of management in each segment of working capital. Since the net concept of working capital has been widely taken in the present study, the management of both current assets and current liabilities are also critically reviewed in due course.

#### 5. Research Methodology:

The present study is based on upon literatures the research model is shown, which outlines the way in which examining working capital management & its impact on profitability in listed 5 manufacturing electrical companies. The study covers five years period from 2016 to 2020. This study is based on secondary data which is collected from company annual report and various studies made available through library work. The collect data has been tabulated, analyzed and Interpreted with the help of different working capital ratio, financial ratio, profitability, and statistical tools like Descriptive analysis, correlation, regression, has been conducted. Apart from annual report various journal, articles, magazines, and websites are used for the purpose for data collection. In order to analyze the data both working capital analysis and profitability techniques have been used in this research. So, analyze working capital management like Inventory Conversion Period (ICP), Debtors Conversion Period (DCP), Creditors Conversion Period (CCP), Earning Before Interest & Tax has been calculated and for profitability measurement of Cash Conversion Period (CCC). Correlation test has been applied to test degree of relationship among working capital ratio and profitability ratios. Thus, further to analyze the combined impact of working capital ratios on profitability ratio multiple regression tests have been employed.

**Table-1: Working Capital and Profitability Ratio**

Types of ratios	Explanations	Calculation
<b>Working Capital Ratio</b>		
Inventory Conversion Period (ICP)	ICP is the time required to convert inventory into cash.	$\frac{\text{Average Stock value} * 365}{\text{Cost sale}}$
Debtors Conversion Period (DCP)	DCP is the time required to collect the cash from debtors.	$\frac{\text{Average Debtors} * 365}{\text{Net Credit sales}}$
Creditors Conversion Period (CCP)	CCP is the length of time the firms are able to defer payments on various resource purchases.	$\frac{\text{Average Creditors} * 365}{\text{Cost of sales}}$
Cash Conversion Cycle (CCC)	CCC is the length of time between a firm's purchase of inventory and the receipt of cash from account receivable.	$CCC = ICP + DCP - CCP$
<b>Profitability Ratio</b>		
Return on Asset (ROA)	It is based on the relationship between the sales and total assets of a firm.	$\frac{\text{Net sales} * 100}{\text{Total Assets}}$

**5.1 Variable:** The variables used in this study based on previous researches about the relationship between working capital management and profitability.

**5.1.1 CCC:** -The cash conversion cycle used as a comprehensive measure of working capital management is another independent variable. It is calculated as (number of days accounts receivable + number of days inventory – number of days accounts payable).

**5.1.2 ICP:** -Number of days inventories used as proxy for the inventory policy is an independent variable. It is calculated as (inventories x 365)/ cost of goods sold.

**5.1.3 DCP:** -Number of days accounts receivable used as proxy for the collection policy is an independent variable. It is calculated as (accounts receivable x 365)/sales.

**5.1.4 CCP:** -Number of days accounts payable used as proxy for the payment policy is an independent variable. It is calculated as (accounts payable x 365)/ cost of goods sold.

**5.1.5 EBIT:** -Earnings before interest and taxes (EBIT) is an indicator of a company's profitability. EBIT can be calculated as revenue minus expenses excluding tax and interest. EBIT is also referred to as operating earnings, operating profit, and profit before interest and taxes.

EBIT= Net profits+Interest+Taxes

EBIT= Revenue-operating expenses

**Table 2:**

CCC					
Year	HAVELLS	CROMPTON GRAVES	BHEL	ABB Electrical	Bajaj Electrical
2016	39	19	354	81	115
2017	46	23	256	77	107
2018	14	23	70	48	105
2019	36	28	65	50	127
2020	39	32	143	65	133

**Table 3:**

ICP					
Year	HAVELLS	CROMPTON GRAVES	BHEL	ABB Electrical	Bajaj Electrical
2016	70	60	272	67	60
2017	99	36	200	111	76
2018	124	40	191	79	68
2019	115	42	218	68	64
2020	121	55	321	83	77

**Table 4:**

DCP					
Year	HAVELLS	CROMPTON GRAVES	BHEL	ABB Electrical	Bajaj Electrical
2016	11	85	321	125	112
2017	14	44	283	166	115
2018	15	50	178	92	136
2019	15	46	142	97	144
2020	9	37	121	106	150

**Table 5:**

CCP					
Year	HAVELLS	CROMPTON GRAVES	BHEL	ABB Electrical	Bajaj Electrical
2016	42	127	239	112	57
2017	66	57	225	199	83
2018	125	66	299	123	99
2019	94	60	295	115	81
2020	92	61	299	124	94

**Table 6:**

EBIT					
Year	HAVELLS	CROMPTON GRAVES	BHEL	ABB Electrical	Bajaj Electrical
2016	663.89	203.21	-2293.59	799.51	242.61
2017	842.79	507.19	1497.20	744.20	271.64
2018	1003.11	550.88	1250.05	490.92	218.59
2019	1169.04	621.20	2138.11	469.64	354.88
2020	930.89	633.10	-152.98	316.07	175.28

Table 6:

Average					
VARIABLE	CCC	ICP	DCP	CCP	EBIT
2016	121.6	105.8	130.8	115.4	-76.874
2017	101.8	104.4	124.4	126	772.604
2018	52	100.4	94.2	142.4	702.71
2019	61.2	101.4	88.8	129	950.574
2020	82.4	131.4	84.6	134	380.472

## 6. Data analysis and interpretation:

Data Analysis: The process of assessing data using diagnostic and logical reasoning to examine each component of the data provided. This form of analysis is just one of the many steps that must complete when conducting a research experiment. Data from various sources is assembled, studied, and then analyzed to form some sort of outcome or conclusion. Statistical techniques: Arithmetic mean, standard deviation, coefficient of variation, coefficient of correlation, regression and student t-test.

### 6.1 Descriptive Analysis:

A descriptive data point may be an outline data point that quantitatively describes or summarizes options from a set of data, whereas descriptive statistics is that the method of victimization and analyzing those statistics. Some measures that are unremarkably want to describe a knowledge set are measures of central tendency and measures of variability or dispersion. Measures of central tendency embrace the mean, median and mode, whereas measures of variability embrace the quality deviation (or variance), the minimum most values of the variables, kurtosis and lop-sidedness. Use in applied math analysis: Descriptive statistics offer easy summaries concerning the observations that are created. Such summaries are also either quantitative, i.e., outline statistics, or visual, i.e., easy to know graphs. These summaries could either type the premise of the initial description of the info as a part of a lot of in depth applied math analysis, or they will be enough in and of themselves for a selected investigation. the employment of descriptive and outline statistics has an intensive history and, indeed, the easy tabulation of populations and of economic knowledge was the primary manner the subject of statistics appeared. a lot of recently, a set of account techniques has been developed underneath the heading of beta knowledge analysis. In the business world, descriptive statistics provides a helpful outline of the many varieties of knowledge. as an example, investors and brokers could use a historical account of come behavior by playacting empirical and analytical analysis on their investments so as to create higher finance selections within the future.

### DESCRIPTIVE MATRIX

	2016	2017	2018	2019	2020
Mean	74.35	109.4	98	132.85	701.59
Standard Error	11.14581386	7.38241153	9.016651263	3.585503219	119.0777214
Median	71.8	102.9	91.5	131.5	737.657
Mode	#N/A	#N/A	#N/A	#N/A	#N/A
Standard Deviation	22.29162773	14.76482306	18.03330253	7.171006438	238.1554428
Sample Variance	496.9166667	218	325.2	51.42333333	56718.01493
Kurtosis	-2.006817131	3.722035182	3.059257393	0.039603445	1.526356927
Skewness	0.467454363	1.92249653	1.723393413	0.893124609	-0.854783989
Range	49.8	31	39.8	16.4	570.102
Minimum	52	100.4	84.6	126	380.472
Maximum	101.8	131.4	124.4	142.4	950.574
Sum	297.4	437.6	392	531.4	2806.36
Count	4	4	4	4	4
Largest (1)	101.8	131.4	124.4	142.4	950.574
Smallest (1)	52	100.4	84.6	126	380.472

## 6.2 Regression Analysis:

In applied mathematics modelling, multivariate analysis could be a set of applied mathematics processes for estimating the connection between dependent variables (or outcome or response variables) and one or a lot of freelance variables (or predictors or covariates or instructive variables or features). The foremost common kind of multivariate analysis is rectilinear regression, within which one finds the road (or a lot of advanced linear combination) that principally closely fits the information in line with a selected mathematical criterion. For specific mathematical reasons, this permits the investigator to estimate the conditional expectation (or population average value) of the variable quantity once the freelance variables withstand a given set of values. Less common sorts of regression use slightly completely different procedures to estimate various location parameters (e.g., quantile regression or necessary condition analysis) or estimate the conditional expectation across a broader assortment of non-linear models (e.g., statistic regression). In this below table the regression model is used for analysis of results for the profitability of the firms which is measured by EBIT, being dependent variable and independent variables are DCP, ICP, CCP, CCC. Calculated by regression, multiple regression, R square, Adjusted R square that is (65535). & Also calculated ANOVA, coefficients values are shown in the below table. The model also points out that intercept of the equation is 121.6, 105.8 ,130.8 ,115.4, -76.874 which shows that the earnings are expected to decrease by 74%.

**TABLE: - 8 REGRESSION ANALYSIS**

SUMMARY OUTPUT	
<i>Regression Statistics</i>	
Multiple R	1
R Square	1
Adjusted R Square	65535
Standard Error	0
Observations	4

ANOVA					
	<i>df</i>	<i>SS</i>	<i>MS</i>	<i>F</i>	<i>Significance F</i>
Regression	5	5	1	#NUM!	#NUM!
Residual	0	0	65535		
Total	5	5			

	<i>Coefficients</i>	<i>Standard Error</i>	<i>t Stat</i>	<i>P-value</i>	<i>Lower 95%</i>	<i>Upper 95%</i>	<i>Lower 95.0%</i>	<i>Upper 95.0%</i>
Intercept	2024.959085	0	65535	#NUM!	2024.959085	2024.959085	2024.959085	2024.959085
121.6	0.039175521	0	65535	#NUM!	0.039175521	0.039175521	0.039175521	0.039175521
105.8	0	0	65535	#NUM!	0	0	0	0
130.8	-0.098708261	0	65535	#NUM!	-0.098708261	-0.098708261	-0.098708261	-0.098708261
115.4	0	0	65535	#NUM!	0	0	0	0
-76.874	0.000429916	0	65535	#NUM!	0.000429916	0.000429916	0.000429916	0.000429916

## 6.3 CORELATION ANALYSIS

Financial correlations live the link between the changes of 2 or additional money variables over time. as an example, the costs of equity stocks and stuck interest bonds usually move in opposite directions: once investors sell stocks, they usually use return to shop for bonds and the other way around. during this case, stock and bond costs are negatively related to. money correlations play a key role on trendy finance. below the capital quality evaluation model, a rise in diversification will increase the return/risk magnitude relation. Measures of risk embody price in danger, expected

inadequacy, and portfolio come variance. The descriptive statistics show the working capital measures and its variations among the firms in sample industry. The correlation analysis is done to analyze the association between the working capital management efficiency and profitability and liquidity. To examine the relationship among these variables, Pearson correlation coefficients are calculated.

	CCC	ICP	DCP	CCP	EBIT
2016	1				
2017	0.350619	1			
2018	0.682203	-0.39936	1		
2019	-0.7123	0.013852	-0.50811	1	
2020	-0.24706	-0.89313	0.301365	-0.35203	1

## 7. Limitation of the study

- The study is restricted to a sample size of 5 companies in India and is confined to analysis of only 5 years data from 2016 to 2020.
- The effect of inflation has not been considered in the present study.
- The result of analysis is subject to same constraint are applicable to statistical tools.
- Since the report is exclusively made from data from secondary sources, direct observation is not possible; limitation of secondary data is applicable.
- There was no scope for gathering sufficient financial information since such information is, by default, confidential.
- The data collected for the study was historic in nature, so the suggestions might be irrelevant to certain situations.
- Analysis of this study is based on historical data, which has got its own limitations.
- Important financial explanatory variable is taken into account which are extracted from the most reliable and authentic data source for arriving at a logical conclusion.
- In India, companies adopt different years for closing their books of accounts. Some companies close their books of accounts on 31<sup>st</sup> March, some on 30<sup>th</sup> June, some on 30<sup>th</sup> September and some on 31<sup>st</sup> December as per the records shown in the database of BSE listed companies. So far as selection of dependent and independent variables are concerned, selected companies are made uniform as per their year-ending practices.

## 8. Conclusion

Working capital management (WCM) is that the sensible area of finance that covers all current accounts of the firm. It involves the relationship between a firm's short assets and its short liabilities. A firm is required to require care of a balance between liquidity and gain whereas conducting its each day operations. Liquidity is also a demand condition to substantiate that a firm is ready to fulfill its short obligations and its continued flow will even be secured from a profitable venture. The importance cash of cash} as AN indicator of continuous money health should not be surprising visible of its crucial role at intervals the business organization. The goal of assets management is to substantiate that a firm is in an exceedingly position to continue its operations and that it is the flexibility to satisfy every maturing short debt and coming back operational expenses. So, the management of working capital involves managing inventories, assets, accounts due and cash. A firm are very profitable if it interprets the money from operations at intervals constant operative cycle. If this may be not possible, the firm my ought to borrow to support its continued assets desires. Thus, the twin objectives of gain and liquidity must be well-synchronized. Investments in current assets unit of measurement inevitable to substantiate delivery of merchandise or services to the ultimate word customers, and proper management of constant fulfils the desired impact on either gain or liquidity. If resources sq. measure blocked at totally different stages of the supply chain, this may prolong the money operative cycle. the' this might increase profitability (due to increase in sales), it's progressing to in addition adversely have a bearing on the gain if the costs pledged in assets exceed the benefits of holding tons of inventory and/or granting tons of trade credit to customers. we have a tendency to in addition advocate that companies at intervals the cement sector have to be compelled to forecast their sales and hold enough cash in step with their projected sales level, so as that they are able to advantage of the talks position whereas making cash purchases, and thus cut their value.

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